
REQUEST FOR PROPOSAL

Provision of Services of Third-Party Head-Hunting Firm for Recruitment in CPPA-G

November , 2021

Central Power Purchasing Agency (CPPA-G)



**Ministry of Energy
Government of Pakistan**

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1.	Sale of Tenders	<p>Tender notice will publish in newspapers on 7th November 2021.</p> <p>Tender document will be available on CPPAG website for download.</p> <p>(PKR. 1000/- tender fee original deposit slip must be submitted along with bid documents. It is a mandatory requirement for bid acceptance.</p>
2.	Pre-Bid Meeting.	<p>15 November 2021 at 2:30 PM CPPAG Office, Islamabad.</p> <p>All bidders are requested to send their queries/questions/issue to the Point of contact in writing or via email by 13 November 2021.</p>
3.	Updated Minutes of the meeting clarifications/modifications of tender, if required.	<p>17 November 2021. Will be published on PPRA/ CPPAG website, if any.</p>
4.	Last date for submission of tenders	<p>11:00 AM on 24th November 2021</p>
5.	Opening of Tenders/Technical	<p>11:30 AM on 24th November 2021</p>
6.	Financial Proposal Opening	<p>CPPAG will invite technically qualified bidders for financial bid opening by issuing qualification letters.</p>

Section - 1

Instructions to Bidders (ITB)

A. General Provisions

1. Definitions

- (a) "Agreed Rates" means price quoted by Headhunting Firm or the price negotiated between Client and the Headhunting Firm.
- (b) "Applicable Rules" means the Public Procurement Rules (as amended) governing the selection and Contract award process as set forth in this RFP.
- (c) "Applicable Law" means the laws of Islamic Republic of Pakistan, as they may be issued and in force from time to time.
- (d) "Client" means the Central Power Purchasing Agency Guarantee Limited .
- (e) "Headhunting Firm" means a legally established professional Headhunting Firm or HR Outsourcing Firm or an entity that may provide or provides the Services to the Client under the Contract.
- (f) "Contract" means a legally binding written agreement including TORs of RFP signed between the Client and the Headhunting Firm.
- (g) "Day" means a calendar day.
- (h) "Experts" means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Headhunting Firm.
- (i) "Government" means the Government of Pakistan.
- (j) "ITB" means the Instructions to bidders that provide with all information needed to prepare their Proposals.
- (k) "Proposal" means the Technical Proposal and the Financial Proposal
- (l) "RFP" means the Request for Proposals to be prepared by the Client for the selection of Headhunting Firms.
- (m) "Services" means the assignment to be performed by the Headhunting Firm pursuant to the Contract.

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- (n) "TORs" means the Terms of Reference that explain the objectives, scope of work, activities, and tasks to be performed, respective responsibilities of the Client and the Headhunting Firm, and expected results and deliverables of the assignment.

2. Introduction

2.1 The Central Power Purchasing Agency in the FORM-1 intends to select a Headhunting Firm in accordance with the method of selection specified in the FORM-1.

2.2 The Headhunting Firms are invited to submit a Technical Proposal and a Financial Proposal, as specified in the FORM-1, for Headhunting services required for the assignment named in the FORM-1.

2.3 CPPAG will timely provide, at no cost to the Headhunting Firms, the inputs, relevant data, and relevant documents required for the preparation of the Headhunting Firm's Proposal as specified above.

3. Conflict of Interest

3.1 Headhunting Firm has an obligation to disclose to the Client any situation of actual or potential conflict that impacts its capacity to serve the best interest of its Client. Failure to disclose such situations may lead to the disqualification of the Headhunting Firm or the termination of its Contract and/or sanctions by CPPAG.

4. Unfair Competitive Advantage:

4.1 Fairness and transparency in the selection process require that the Headhunting Firms or their Affiliates competing for a specific assignment do not derive a competitive advantage from having provided services related to the assignment in question. To that end, the Client shall indicate in the FORM-1 and make available to all Headhunting Firms together with this RFP all information that would in that respect give such Headhunting Firm any unfair competitive advantage over competing Headhunting Firms.

B. Preparation of Proposals

5. General Considerations

5.1 In preparing the Proposal, the Headhunting Firms are expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.

6. Cost of Preparation of Proposal

6.1 The Headhunting Firms shall bear all costs associated with the preparation and submission of its Proposal, and the CPPAG shall not be responsible or liable for those costs, regardless of the conduct or outcome of the selection process. CPPAG is not bound to accept any proposal and reserves the right to annul the

selection process at any time prior to Contract award, without thereby incurring any liability to the Headhunting Firm.

7. Language

7.1 The Proposal, as well as all correspondence and documents relating to the Proposal submitted by the Headhunting Firm shall be written in the language(s) specified in the FORM-1.

8. Documents Comprising the Proposal

8.1 The Proposal shall comprise the documents and forms listed in the FORM-1.

8.2 Headhunting Firm shall submit the proposal including a statement of an undertaking to observe, in competing for and executing a contract, laws against fraud and corruption.

8.3 The Headhunting Firm shall furnish information on commissions, gratuities, and fees, if any, paid or to be paid to agents or any other party relating to this Proposal and, if awarded, Contract execution, as requested in the Financial Proposal submission form (Section 4).

9. Only One Proposal

9.1 Bidding firm shall have required skills, expertise and team by which it can solely and exclusively supply all services/deliverables as specified in the bidding document without assigning it to any other individual/firm and hence shall not propose any "Joint Venture "in its bid. A bid offering services through joint venture with any other individual /firm shall be rejected.

10. Proposal Validity

10.1 RFP indicates the period during which the Headhunting Firm's Proposal must remain valid after the Proposal submission deadline.

10.2 During this period, the Headhunting Firm shall maintain its original Proposal, including the proposed rates, and the total price inclusive of all applicable taxes.

10.3 If it is established that any Key Expert nominated in the Headhunting Firm's Proposal was not available at the time of Proposal submission or was included in the Proposal without his/her confirmation, such Proposal shall be disqualified and rejected for further evaluation and may be subject to sanctions in accordance with Clause 5 of ITB.

a. Extension of Validity Period

10.4 CPPAG, should the need arise, may request, in writing, to all Headhunting Firms who submitted Proposals prior to the submission deadline to extend the Proposals' validity.

10.5 If the Headhunting Firm agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal and with the confirmation of the availability of the Key

Experts.

11. Clarification and Amendment of RFP

11.1 The Headhunting Firms may request a clarification of any part of the RFP during the period indicated in the FORM-1 before the Proposals' submission deadline. Any request for clarification must be sent in writing, or by standard electronic means, to the CPPAG mailing address indicated in the FORM-1. CPPAG will respond in writing, or by standard electronic means, and will send written copies of the response (including an explanation of the query but without identifying its source) to all Headhunting Firms. If the client deems it necessary to amend the RFP because of a clarification, it shall do so following the procedure described below:

11.1.1 At any time before the proposal submission deadline, the CPPAG may amend the RFP by issuing an amendment in writing or by standard electronic means. The amendment shall be uploaded at PPRA and CPPAG website and will be binding on all the bidders.

11.1.2 If the amendment is substantial, the CPPAG may extend the proposal submission deadline to give the Headhunting Firms reasonable time to take an amendment into account in their Proposals.

11.1.3 The Headhunting Firm may submit a modified Proposal or a modification to any part of it at any time prior to the proposal submission deadline. No modifications to the Technical or Financial Proposal shall be accepted after the deadline

12. Technical Proposal Format and Content

12.1 The Technical Proposal shall not include any financial information. Technical Proposal containing material financial information shall be declared non-responsive.

12.2 Depending on the nature of the assignment, the Headhunting Firms required to submit a Technical Proposal as indicated in the FORM-1 and using the Standard Forms provided in Section 3 of the RFP.

13. Financial Proposal

13.1 The Financial Proposal shall be prepared using the Standard Forms provided in Section 4 of the RFP. It shall list all costs associated with the assignment.

a. Taxes

13.2 The Headhunting Firms and Experts are responsible for meeting all tax liabilities arising out of the Contract.

b. Currency of Payment

13.3 Payment under the Contract shall be made in the Pakistani

Rupees (PKR) only as requested in the Proposal.

C. Submission, Opening and Evaluation

14. Submission, Sealing, and Marking of Proposals

14.1 The Headhunting Firms shall submit a signed and complete Proposal comprising the documents and forms in accordance with instruction provided in the RFP (Documents Comprising the Proposal). The submission can be done by mail or by hand.

14.2 An authorized representative of the Headhunting Firm shall sign the original submission letters in the required format for both the Technical Proposal and, if applicable, the Financial Proposals and shall initial all pages of both.

14.4 Any modifications, revisions, interlineations, erasures, or overwriting shall be valid only if they are signed by the person signing the Proposal.

14.5 The signed Proposal shall be marked "**ORIGINAL**", and its copies marked "**COPY**" as appropriate. The number of copies is indicated in the FORM-1. All copies shall be made from the signed original proposal. If there are discrepancies between the original and the copies, the original shall prevail.

14.6 The original and all the copies of the Technical Proposal shall be placed inside of a sealed envelope clearly marked "**TECHNICAL PROPOSAL**".

14.7 Similarly, the original Financial Proposal (if required for the applicable selection method) shall be placed inside of a sealed envelope clearly marked "**FINANCIAL PROPOSAL**".

14.8 The sealed envelopes containing the Technical and Financial Proposals shall be placed into one outer envelope and sealed. This outer envelope shall bear the submission address, RFP reference number, the name of the assignment, Headhunting Firm's name and the address, etc.

14.9 If the envelopes and packages with the Proposal are not sealed and not marked as required, the CPPAG will assume no responsibility for the misplacement, loss, or premature opening of the Proposal.

14.10 The Proposal must be sent to the address indicated in the FORM-1 and received by the CPPAG not later than the submission deadline indicated in the FORM-1, or any extension made therein. Any Proposal or its modification received by the CPPAG after the deadline shall be declared late and rejected, and promptly returned unopened.

15. Opening of Technical Proposals

15.1 CPPAG shall conduct the opening of the Technical Proposals in the presence of the authorized representatives of the Bidders who choose to attend. The opening date, time and the address are stated in the FORM-1. The envelopes of Financial Proposal shall remain sealed and shall be securely stored until the same are opened.

15.2 At the opening of the Technical Proposals the following shall be read out:

- i. the name of the Headhunting Firm , the name of the lead member and the names of all members (if required).
- ii. the presence or absence of a duly sealed envelope of Financial Proposal;
- iii. any modifications to the Proposal submitted prior to proposal submission deadline; and
- iv. any other information deemed appropriate or as indicated in the FORM-1.

16.1 Subject to the provision of ITB, CPPAG shall evaluate only Technical Proposals received by it.

16. Proposals Evaluation

16.2 Headhunting Firms are not permitted to alter or modify its Proposal in any way after the submission of proposal. While evaluating the Proposals, the CPPAG will conduct the evaluation solely based on the submitted Technical and Financial Proposals.

17. Evaluation of Technical Proposals

17.1 CPPAG shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and the RFP, applying the evaluation criteria specified in the FORM-1. Each responsive Proposal will be given a technical score. A Proposal shall be rejected at this stage if it fails to achieve the minimum technical score indicated in the FORM-1.

18. Financial Proposals for QCBS

18.1 Following the ranking of the Technical Proposals, Financial Proposals will be opened on the scheduled date and time given by CPPAG to the Technically qualified bidders. The selection shall be based on Quality and Cost based Selection (QCBS) Method.

18.2 Only the Financial Proposal of the technically responsive Bidders / Headhunting Firm shall be opened by the CPPAG. All other Financial Proposals shall be returned unopened after the completion of grievance period or decision of the complaint, if any, in terms of PPRA Rules.

19. Contract

19.1 Contract form is included in the RFP, the Headhunting Firm is deemed to have included all prices in the Financial Proposal, so neither arithmetical corrections nor price adjustments shall be made. The total price inclusive of taxes specified in the Financial Proposal (Form FIN-1) shall be considered as the offered price. Term of the contract will be further enhanced as mutually agreed during the negotiation period with the winning firm without impacting scope of assignment & prices. However, methodology, timelines or any other related aspect could be negotiated and mutually agreed.

20. Taxes

20.1 CPPAG evaluation of the Headhunting Firm's Financial Proposal shall include all applicable taxes in accordance with the instructions in the FORM-1.

Bid Evaluation

**21. Bid Evaluation
Quality- and Cost Based
Selection (QCBS)**

21.1 The total score shall be calculated by weighting the technical and financial scores and adding them as per the formula and instructions in the FORM-1.

D. Award of Contract

22. Award of Contract

22.1 After completing the evaluation process and negotiation if any, CPPAG shall issue Letter of intent to the highest combined technical and financial scorer bidder for negotiation and contract award.

22.2 Contract shall be signed within 15-days of issuance of Letter of intent, or such extended time as required by CPPAG.

Section - 2

FORM-1

A. General	
ITB Clause Reference	Description
2.1	<p>Name of the Client:</p> <p style="text-align: center;">CENTRAL POWER PURCHASING AGENCY GUARANTEE LIMITED</p> <p>Method of Selection: <i>Quality and Cost Based Selection Method</i> (Highest combined score – Technical + Financial)</p>
2.2	<p>Financial Proposal to be submitted together with Technical Proposal in a separate sealed envelope.</p> <p>Name of the Assignment: PROVISION OF SERVICES OF THRID PARTY HEADHUNTING FIRM FOR RECRUITMET IN CPPAG</p>
2.3	The Client will provide TORs to facilitate the preparation of the Proposals .
B. Preparation of Proposals	
7.1	This RFP has been issued in the <u>English</u> language. Proposals shall be submitted in <u>English</u> language. All correspondence exchange shall be in <u>English</u> language.
8.1	<p>The Proposal shall comprise of Technical and Financial Proposals, each sealed separately, both enclosed in one common envelope.</p> <p><u>TECHNICAL PROPOSAL: All documents must be enclosed in the sequence of evaluation criteria and technical proposal checklist only.</u> <u>For details submission please note: Last 5 Year means: 24 November 2016 till submission date.</u></p> <p>Technical proposal shall comprise of following Documents and Forms:</p> <ol style="list-style-type: none"> a. Proposal submission Form b. Bid Security @ PKR 200,000/-. Checklist (Section 3) c. Certificate of Conformance d. Authorization to sign the Proposal where applicable. e. Affidavit/ Undertaking that firm is not blacklisted as per the given format on stamp paper. f. Headhunting Firm’s Profile including Certificate of Incorporation or other relevant document.

	<ul style="list-style-type: none"> g. Complete details of registered offices (Complete Address, Point of contact for each office, Employee's list) h. Profile & Experience of Professional staff. i. Proposed project team and their detailed CV's j. List of Clients (Public Sector) along-with documentary evidence during last 05 Years for undertaking end to end recruitment process through headhunting k. List of Clients (Private Sector) along-with documentary evidence during last 05 Years for undertaking end to end recruitment process through headhunting l. List of Clients (Power Sector) along-with documentary evidence during last 05 Years for undertaking end to end recruitment process through headhunting. m. Details of Senior and Management level Employees recruited for various organizations during last 05 Years along-with documentary evidences n. Account Statement of last 03 Years depicting Average Annual Turnover o. IT Infrastructure or systems to manage recruitment projects p. Head Hunting Methodology details
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	<p style="text-align: center;">AND</p> <p><u>FINANCIAL PROPOSAL:</u> <u>(it should be in separate sealed envelope- No information related to financial should be in the technical proposal.</u></p> <p>Financial proposal shall comprise of following Forms:</p> <ol style="list-style-type: none"> a. Financial proposal submission Form b. Financial Bid / Proposal on prescribed format
8.2	Statement of Undertaking is required.
10.1	Proposals must remain valid for 120 days .
12.2	Submission of the Technical Proposal in a wrong format may lead to the Proposal being deemed non-responsive to the RFP requirements.
13.2	Information on the Headhunting Firm’s tax obligations can be found at: www.fbr.gov.pk
13.3	The Headhunting Firm will be paid in Pakistani Rupee (PKR) .
C. Submission, Opening and Evaluation	
14.1	The Headhunting Firm shall NOT have the option of submitting them Proposals electronically .
14.4	The Headhunting Firm must submit: (a) Technical Proposal: one (01) original, and one (01) copy (b) Financial Proposal: one (01) original
14.7 and 14.9	The Proposals must be submitted no later than: Date: 24.11.2021 Time: 11:00 AM On the outer sealed envelope mark the warning marking (“ Do not open before Day, Month, Year ”) The Proposal submission address is: Deputy Manager HR & Administration, CPPAG, Shaheen Plaza, Plot No. 73-West, Fazl-ul-Haq Road, Blue Area, Islamabad, Pakistan.

15.1	<p>The opening shall take place at:</p> <p>Date: Same as the submission deadline i.e. 24.11.2021.</p> <p>Time: 30 minutes after the time for the submission deadline i.e., 11:30 AM on 24.11.2021.</p> <p>Address: Ground floor - CPPAG, Shaheen Plaza, Plot No. 73-West, Fazl-ul-Haq Road, Blue Area, Islamabad, Pakistan.</p>
15.2	<p>The following information will be read aloud at the opening of the Technical Proposal:</p> <p>The names of Headhunting Firms, duly signed Proposal, presence/absence of duly sealed financial envelopes and other information as indicated in the RFP.</p>
17.1	<p>Criteria for the evaluation of the Technical Proposals:</p> <p>i) <u>Company Profile:</u> (Incorporation/ Registered)- FORM 1.1 [5 Points]</p> <p><i>More than 8 years</i> <i>5 Points</i> <i>5 to 8 Years</i> <i>2.5 Points (min)</i> <i>(Less than 5 years on date of submission is not eligible to participate in tender)</i></p> <p>a- <u>Registered Operational Office / branch office at Islamabad</u> [5 Points] <i>Presence in Islamabad</i> <i>05 Points</i></p> <p>b- <u>Registered Offices in all provincial capitals of Pakistan</u> [5 Points] <i>For each office 1 mark. (Having more than 1 office in any provincial capital will be counted as 1.</i> <i>(Please provide all details of registered offices as per given format)</i></p> <p>-----</p> <p>(ii) <u>List of Clients (Private Sector) along-with documentary evidence during last 05 Years for undertaking end to end recruitment through head hunting by receiving applications, initial evaluation of applications against criteria, Shortlisting, Interviews, evaluation, background checks etc.</u> (Please note: Only include the positions and clients where vacancies are filled by using head hunting methodology only) enclose evidence (work order/Contract/Completion Certificates clearly depicting the nature of assignment and all details as required in Form 1.2 [10 Points]</p> <p><i>Clientele of more than 20 Organizations</i> <i>10 Points</i> <i>Clientele of 11 to 20 Organizations</i> <i>5 Points</i> <i>Clientele of 5 to 10 Organizations</i> <i>2.5 Points (Min)</i></p> <p>-----</p> <p>(iii) <u>List of Clients (Public Sector) along-with documentary evidence during last 05 Years for undertaking end to end recruitment through head hunting process by receiving applications, initial evaluation of applications against criteria, Shortlisting, Interviews, evaluation, back ground checks etc. Form 1.5.</u> ((Please note: Only include the positions and clients where vacancies are filled by using head hunting methodology only) enclose evidence (work</p>

	<p>(vi) Project Staff: <i>Project Team comprised of Qualified employees with 7+ years of experience in relevant field</i> Max 10 Points Form 1.5</p> <ul style="list-style-type: none"> - 2 Senior Project Members(8+ Years of Head Hunting Experience - 5 Marks) - Proposed Team members(4+ Years relevant experience - (5 Marks/1 member 1 mark) - Please note, Firm can add members to show professional strength for the project but that will not add any marks in this section) <hr/> <p>(vii) Average Annual Turnover of the Firm during last 03 Years [5 Points] Form 1.6</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: left;"><i>More than 10 million</i></td> <td style="text-align: right;"><i>5 Points</i></td> </tr> <tr> <td style="text-align: left;"><i>Upto 10 million</i></td> <td style="text-align: right;"><i>2.5Points</i></td> </tr> </table> <hr/> <p>Viii) <i>IT infrastructure to handle large volume recruitment projects (10 points)</i> Form 1.7</p> <ul style="list-style-type: none"> - <i>Online portal / ATS for handling application forms</i> <hr/> <p><i>IX) Head Hunting Services Methodology for Sr. Management & Middle Management cadre, proposed timelines, Associated risks identification and proposed mitigation strategies. Form 1.8 (10 Points)</i></p> <p><i>(The firms will be required to present demonstration of their ATS systems and the methodology)</i></p> <hr/> <p>The minimum technical score (St) required to pass is: 70 out 100 and weightage of technical evaluation is maximum of 75% whereas financial weights 25 %.</p>	<i>More than 10 million</i>	<i>5 Points</i>	<i>Upto 10 million</i>	<i>2.5Points</i>
<i>More than 10 million</i>	<i>5 Points</i>				
<i>Upto 10 million</i>	<i>2.5Points</i>				
20.1	Financial Proposal shall include all applicable taxes. (Form 1.9)				

<p>21.1 (QCBS only)</p>	<p>The lowest evaluated Financial Proposal (Fm) is given the maximum financial score (Sf) of 100.</p> <p>The formula for determining the financial scores (Sf) of all other Proposals is calculated as following:</p> <p>$Sf = 100 \times Fm / F$, in which “Sf” is the financial score, “Fm” is the lowest price, and “F” the price of the proposal under consideration.</p> <p>The weights given to the Technical (T) and Financial (P) Proposals are:</p> <p>T = <u>75% /weight</u>, and P = <u>25% / weight</u></p> <p>Proposals are ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) as following: $S = St \times T\% + Sf \times P\%$.</p> <p>Total Combined Score = (Total Technical Score X 75/100) + (Total Financial Score X 25/100)</p>
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Section – 3 Technical Proposal Checklist – Sequence of documents should remain same .

Sr.#	Description	Status
1	Tender fee original deposit slip and Form-A: Technical Proposal Submission Form.	Attached
2	Authority Letter etc.	
3	Bid Security @ PKR 200,000/- in form Bank Guaranty issued in favour of Central Power Purchasing Agency (Guarantee) Limited.	
4	Undertaking that Firm is not blacklisted or banned from any Public Sector Organizations.	
5	Form: B – Certificate of Conformance	
6	Headhunting Firm’s Profile along with Incorporation Certificate or other relevant document including NTN certificate. (1.1)	
7	Details of Registered office: Complete Address, Official Landline number, point of contact Name for that office, Official Email of point of contact, Mobile Number, Details of all employees deputed in that specific office (Name, Designation, qualification, Date of Joining) (1.1)	
8	List of Private Sector Clients – Head Hunting – Form 1.2 along with evidence	
9	List of Public Sector Clients _ Head Hunting – Form 1.2.1 along with evidence	
10	List of Power Sector Clients – Head Hunting – Form 1.2.2 along with evidence	
11	Senior Management filled positions List – form 1.3	
12	Middle Management Filled positions List - Form 1.4	
13	Proposed Project Team and their profiles – Form 1.5 along with detailed CV’s	
14	List of employees and their professional credentials – CV’ of High-level staff /HR Consultants	
15	Average Annual turnover – Form 1.6 along with account statements and audit reports	
16	IT Infra/ Applicational handling system/ ATS Form 1.7 (Marks will be out of 10 in this section) (Firms will be called for presentations , if required)	
17	Head Hunting methodology and services details Form 1.8 (marks will be out of 10 in this section) (Firms will be called for presentations, if required)	

All pages of the original Technical Proposal and supporting documents shall be initialed or stamped by the same authorized representative of the Headhunting Firm who signs the Proposal.

Technical Proposal Submission Form

{Location, Date}

To:

Chief (HR&A) Officer,
Central Power Purchasing Agency Guarantee Limited,
Islamabad.

Dear Sir,

We, the undersigned, offer to provide the Headhunting Services for recruitment in CPPAG in accordance with your Request for Proposal No..... PROVISION OF SERVICES OF THRID PARTY HEADHUNTING FIRM FOR RECRUITMETN IN CPPAG dated

We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

We undertake, if our Proposal is accepted, to initiate the required services not later than the date indicated in RFP.

We understand you are not bound to accept any Proposal you receive.

Yours Sincerely,

Signature: _____

Name & Title of Signatory: _____

(Note: This pro-forma should be prepared on letterhead of the Headhunting Firm) .

Technical Proposal Certificate of Conformance

{Location, Date}

I/We hereby confirm to have read carefully all the terms & conditions of your Request for Proposal, due for opening on _____ for provision of requisite Headhunting Services for recruitment in Central Power Purchasing Agency Guarantee Limited (CPPAG). In addition to the conditions, we also agree to abide by all the areas and special instructions mentioned in RFP document.

We also hereby categorically confirm that we are fully capable to provide Headhunting services for recruitment in CPPAG as laid down in the terms of reference. We possess a publicly accessible web portal for online submission of applications for a job by interested candidates.

Our Bid shall be valid for a period of 180 Days from the date fixed as deadline for submission of bids in accordance with the bidding document, and it shall remain binding upon us and may be accepted at any time before the expiry of that period. Until a formal contract is prepared and executed, this bid, together with your written acceptance thereof and your notification of award, shall constitute a binding contract between us.

Signature: _____

Name & Address _____

Designation & ID Card No. _____

NTN _____ GST No. _____

Date: _____ Official Seal: _____

WITNESS

Signature: _____

Designation: _____

CNIC No. _____

WITNESS

Signature: _____

Designation: _____

CNIC No. _____

Undertaking

Affidavit on non- judicial stamp paper confirming that the binding firm has never been blacklisted and there is no conflict of interest.

Bid No . _____

Bid Title. Provision of Head-Hunting Services for Assistance in recruitments within Different Cadres of CPPAG on As – And – When required Basis.

In the context of above stated tender, We M/s _____, hereinafter referred as “bidding firm”, hereby solemnly state and confirm:

- 1- That as of today, we have never been blacklisted by any organization.
- 2- That there is no possibility of conflict of interest of the bidding firm with any deliverable if the above headhunting assignment if the contract is awarded to it.
- 3- That the bidding firm shall remain ineligible or disqualified for any good or service which is originated as a result of any deliverable of the above-mentioned head-hunting assignment.
- 4- That hiring if M/s _____ for the above-mentioned head-hunting assignment, by its nature, is not in conflict with another assignment of the bidding firm.

Signed : _____

Name : _____

In the capacity of : _____

Authorized to sign for and on behalf of M/s

Date : _____

**Form 1.1
Company Profile**

Legal Name of the Bidding Firm	
Registered/ Incorporated in Pakistan	<p>Registration Authority: <input type="radio"/> SECP, <input type="radio"/> Registrar of Firms</p> <p>Registered as: <input type="radio"/> Pvt Ltd <input type="radio"/> Partnership Firm <input type="radio"/> _____</p> <p>Registration Date: _____ Age of Firm: _____ (Yrs)</p> <p>Registration No: _____</p> <p>(Certificate of Registration/incorporation with registration authority be attached)</p>
National Tax Number	<p>NTN No. _____ NTN Issued on _____</p> <p>Title on NTN Certificate : _____</p> <p>(Attach copy of NTN Certificate of the firm)</p>
Sales Tax Registration	<p>STR No. _____</p> <p>Registered for Sales Tax with <input type="radio"/> KPK, <input type="radio"/> Punjab, <input type="radio"/> Sindh , <input type="radio"/> Baluchistan, <input type="radio"/> ICT</p>
Active Tax Payers	<p>Status on Active Payers List of FBR <input type="radio"/> Active <input type="radio"/> In- Active</p>
Registered Address of the Company	
Phone, Fax and Website	
Details of Registered Branch Offices (Address with Phone, Fax)	<p>1- Address, Landline Number, Point of contact, Official Email , Fax</p> <p>2-</p> <p>3-</p>
Number of Directors/ Partners	<p>(Please fill and attach list of Directors/ Partners)</p>
Number of Total full-time employees (permanent employees on the payroll of the company)	<p>Attach list (Name/designation/date of joining /department/qualification/Experience</p>
Number of Qualified and Experienced HR Consultants	
Any other relevant information of the company	

Form 1.2

List of Renowned Private Sector Organizations who have been provided Headhunting services for Executive Search at Senior and middle Management Level Positions during Last 5 Year.

Bid No:

Bid Title:

Sr. No	Name of Organization	Head Hunting Services Provided					Reference to Attached Evidence
		Position Name	Salary Per Month	No of Years of experience required for said position	Completion Date	Management cadre (Senior Management /Middle Management)	

Notes:

- 1- The organization shall be renowned Private Sector Organization
- 2- The completion date refers to the date when position was filled which shall be 24 November 2016 or onwards.
- 3- In case of filling more than 1 position for any firm, make entries in the sequence, and once completed then enter placement details of the any other organization.
- 4- Evidence should be properly referenced and must be enclosed in the same sequence as mentioned in the above table.
- 5- Any entry without evidence will not be marked.
- 6- Please note in case of having less no of filled positions or number of clients than the minimum criteria, marks will be zero in that section.

Form 1.2.1

List of Public Sector Organizations who have been provided Headhunting services for Executive Search at Senior and middle Management Level Positions during Last 5 Year.

Bid No:

Bid Title:

Sr. No	Name of Organization	Head Hunting Services Provided					Reference to Attached Evidence
		Position Name	Salary Per Month	No of Years of experience required for said position	Completion Date	Management cadre (Senior Management /Middle Management)	
E.g	XYZ	Chief Marketing Officer	12345	12 yrs.	2/2/2020	Senior Management	Attached Document number/12

Notes:

- 1- The organization shall be renowned Public Sector Organization
- 2- The completion date refers to the date when position was filled which shall be 24 November 2016 or onwards.
- 3- In case of filling more than 1 position for any firm, make entries in the sequence, and once completed then enter placement details of the any other organization.
- 4- Evidence should be properly referenced and must be enclosed in the same sequence as mentioned in the above table.
- 5- Any entry without evidence will not be marked.
- 6- Please note in case of having less filled positions or number of clients than the minimum criteria, marks will be zero in that section.

Form 1.2.2

List of Power Sector Organizations who have been provided Headhunting services for Executive Searching at Senior and middle Management Level Positions during Last 5 Year.

Bid No:

Bid Title:

Sr. No	Name of Organization	Head Hunting Services Provided					Reference to Attached Evidence
		Position Name	Salary Per Month	No of Years of experience required for said position	Completion Date	Management cadre (Senior Management /Middle Management)	

Notes:

- 1- The completion date refers to the date when position was filled which shall be 24 November 2016 or onwards.
- 2- In case of filling more than 1 position for any firm, make entries in the sequence, and once completed then enter placement details of the any other organization.
- 3- Evidence should be properly referenced and must be enclosed in the same sequence as mentioned in the above table.
- 4- Any entry without evidence will not be marked.
- 5- Please note in case of having less filled positions or number of clients than the minimum criteria, marks will be zero in that section.

Form 1.3

List of Number of Senior Management Level Positions filled for any renowned multinational, public sector, private sector organizations through Head Hunting Executive Search during Last 5 Year for various organizations.

Bid No:

Bid Title:

Sr. No	Name of Organization	Head Hunting Services Provided				Reference to Attached Evidence
		Position Name	Salary Per Month	No of Years of experience required for said position	Completion Date	

Notes:

- 1- The completion date refers to the date when position was filled which shall be 24 November 2016 or onwards.
- 2- In case of filling more than 1 position for any firm, make entries in the sequence, and once completed then enter placement details of the any other organization.
- 3- Evidence should be properly referenced and must be enclosed in the same sequence as mentioned in the above table.
- 4- Any entry without evidence will not be marked.
- 5- Please note in case of having less filled positions or number of clients than the minimum criteria, marks will be zero in that section.

Form 1.4

List of Number of Middle Management Level Positions filled for any renowned multinational, public sector, private sector organizations through Head Hunting during Last 5 Year for various organizations.

Bid No:

Bid Title:

Sr. No	Name of Organization	Head Hunting Services Provided				Reference to Attached Evidence
		Position Name	Salary Per Month	No of Years of experience required for said position	Completion Date	

Notes:

- 1- The completion date refers to the date when position was filled which shall be 24 November 2016 or onwards.
- 2- In case of filling more than 1 position for any firm, make entries in the sequence, and once completed then enter placement details of the any other organization.
- 3- Evidence should be properly referenced and must be enclosed in the same sequence as mentioned in the above table.
- 4- The experience required for the filled position must not be less than 5 yrs. or more.
- 5- Any entry without evidence will not be marked.
- 6- Please note in case of having less filled positions or number of clients than the minimum criteria, marks will be zero in that section.

FORM 1.6

Bid Title:

Average Annual Turnover of the Firm during last 03 Years
(Please Enclose a copy of Audit Accounts and the filed tax returns of the last 3 years)

Year	Annual Turnover (PKR)	Evidence Document Reference No	Taxes Return Report (Yes/No)	Audit Report
2018-2019			Attached - (Yes/No)	Attached - (Yes/No)
2019-2020			Attached	Attached - (Yes/No)
2020-2021			Attached	Attached - (Yes/No)

Signed: _____

Name: _____

In Capacity Of : _____

FORM 1.7
INFORMATION ON PUBLICALLY ACCESSIBLE WEB PORTAL and INFRASTRUCTURE TO
HANDLE ONLINE SUBMISSION OF APPLICATION FOR JOBS & RECRUITMENT
PROCESS

Bid Title:

We M/s _____ hereby confirm that we possess our own publicly accessible web portal for online receiving of job applications, the web address of which is as follows :

<http://> _____

Our Web portal for online receiving of job application provides following features/ services:

- 1-
- 2-
- 3-
- 4-
- 5-
- 6-

ADD ROWS, AS REQUIRED

We shall make changes to our existing web portal for online application in accordance with CPPAG's requirements.

Signed: _____

Name: _____

In capacity of: _____

(Please note: Give brief overview of portal, ATS or any relevant system, as required. To submit information in a detailed manner, kindly attach the additional document with this form separately as a continuation of this form.)

FORM 1.8

**HEAD HUNTING SERVICE METHODOLOGY FOR SENIOR & MIDDLE MANAGEMENT POSITIONS AT CPPAG
(Presentations would be scheduled for information provided in Form 1.7 & 1.8 , if required)**

Include Proposed methodology with reference to TOR's, processes, associated risks and their mitigation strategies, methodology & experience of dealing with any legal and regulatory issue pertaining to recruitment, regulatory compliance and specific considerations besides any other information relevant to head hunting services that you deem necessary for selection. Any other additional information.

Use Space, As required.

Signed: _____

Name: _____

In Capacity Of : _____

Section - 4 - Financial Proposal

4.1. Evaluation Criteria for Financial Proposals

1. Evaluation of financial proposals of those bidders will be done for a specific Assignment whose technical proposals have been found "Technically Responsive" for the same assignment.
2. Financial Proposals shall be submitted on the prescribed format regarding "Financial Proposal Submission Sheet" given REP/Bidding Document.
3. Financial Proposals of technically responsive bidders will be opened, and score will be assigned in accordance with following criteria:

Search for senior & middle management positions.

Sr.No	Management Cadres		Formula
1	For positions of the Senior Management Cadre	Total fee per advertised position irrespective if number of vacancies. (Total Fee shall not include newspaper advertisement cost as CPPAG will manage the advertisement process)	$\frac{\text{Lowest fee quoted among the bidders}}{\text{Fee Quoted by the Bidder}} \times 40$
2	For positions of the Middle Management Cadre		$\frac{\text{Lowest fee quoted among the bidders}}{\text{Fee Quoted by the Bidder}} \times 60$
	Total Financial Score		Sum of score (1 &2)

4.2. Combined evaluation of Technical & Financial Proposals:

The combined evaluation of technical and financial proposals will be performed as follows:

$$\begin{aligned} \text{Total Score of the Bidder} = & (\text{Total Technical score obtained} \times 75 / 100) \\ & + \\ & (\text{Total Financial score obtained} \times 25 / 100) \end{aligned}$$

Financial Proposal submission Form

Date

To:
Chief (HR&A) Officer,
Central Power Purchasing Agency Guarantee Limited,
Islamabad.

Dear Sir,

We, the undersigned, offer to provide Headhunting services for recruitment in CPPAG in accordance with your Request for Proposal No. _____ PROVISION OF SERVICES OF THRID PARTY HEADHUNTING FIRM FOR RECRUITMETN IN CPPAG.

Quoted rates specified in Financial Proposal are inclusive of all applicable taxes as per prevailing laws. Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in RFP.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature {In full and initials}: _____

Name and Title of Signatory _____

FORM 1.9

Financial Proposal Submission Sheet

Bid Title:

In connection to aforesaid bid, it is declared that the price is inclusive of all taxes:

Task	Charge Rate per advertised position PKR (Inclusive of all Taxes)
Senior Management Positions (irrespective of number of vacancies)	
Middle Management Positions (irrespective of number of vacancies)	
Total Amount	

Please note, All the bidders are required to submit their bid as per given parameter. No other format of the quoted price will be accepted.

Signed: _____

Name: _____

In capacity of _____

Duly authorized to sign for and on behalf of M/s _____

Dated: _____ ,

Section – 5

Terms of Reference

1) Name of the Company:

Central Power Purchasing Agency (CPPAG) is a Company incorporated under the Companies Ordinance, 1984 and wholly owned by the Government of Pakistan (the “GOP”). Since June 2015, CPPA-G has assumed the business of National Transmission and Dispatch Company (the “NTDC”) pertaining to the market operations and presently functioning as the Market Operator in accordance with Rule-5 of the NEPRA Market Operator (Registration, Standards and Procedure) Rules, 2015 (the “Market Rules”).

2) Objective:

As part of the commitment to provide better services to the end users, CPPAG always commended to hire committed, competent and creative professionals by providing equal employment opportunity to all. For this purpose, CPPAG is seeking to onboard a specialized head-hunting firm for identifying suitable candidates for all professional positions i.e., Deputy Manager and above after careful behavioral and technical evaluation. The successful firm will have a demonstrated track record of hiring for similar positions in the Public and Private sector of Pakistan.

3) Scope of the Assignment:

CPPAG is inviting proposals from the Headhunting Firms to provide the following services and deliverables within prescribed timeframe as and when required basis.

- i. The services also include any other related services as per need of CPPAG during selection/recruitment process which has not been explicitly / specifically mentioned but that can be reasonably inferred as being required for attaining delivery and completion of services as if such items expressly mentioned.
- ii. Whenever CPPAG decides to use the services of head-hunting firm to fill a position (s) in assigned cadre, the firm shall perform all task in accordance with the scope of work specified under terms of reference of the RFP document.
- iii. **Scope of Work:**
 1. The work relates to recruitment process encompassing advertisement design for the vacancies, receiving applications in response thereof, reaching out to potential candidates, handling, processing, and preparing database of the applicants.
 2. It includes short listing of the applications on the prescribes minimum eligibility criteria advertised and segregating them into eligible & ineligible candidates by clearly mentioning the reasons of ineligibility and send reporting lists to CPPAG.

3. Further, conduct initial interviews/evaluation as per the job description and the advertised criteria, after conducting initial interview of shortlisted candidates the initially Head Hunting Firm will share 10 shortlisted candidates against each post with CPPAG for further interviews along with their complete attested documents (as per advertised criteria) i.e education, experience certificates, equivalence certificates(if required), initial interview scoring by maintaining secrecy and accuracy, However, The CPPAG reserves the right to increase or decrease the number of candidates to be appeared for interviews against any post in final interview round with selection committee based on the detailed report submitted by the firm and organizational requirement.
4. The initial eligibility/ineligibility longlist will be shared with CPPAG as per prescribed format with a clear reason of eligibility and ineligibility (within defined timeline – 7 days after closing date).
5. The firm will conduct initial interview of provisionally eligible candidates who have met the minimum criteria (age, qualification, experience) according to the job description and towards the end of this step, shall share the detailed report of final shortlisted candidates while clearly mentioning the reason of their shortlisting, suitability with the role or any other related information with CPPAG. The firm will send SMS/Email/WhatsApp & Letters (via registered post/Courier) for interview to the initially shortlisted candidates.
6. The firm shall provide all the record of initial interview including attendance sheet and interview assessment sheet.
7. CPPAG reserves the right to examine the initial interview process by nominating any official, if required.
8. CVs of shortlisted applicants shall be forwarded to CPPAG along with related input and profiles uniformly structured as per agreed format. The firm shall be responsible for accurately and fully disclosing of all relevant information.
9. Final interviews will be conducted by CPPAG. No TA/DA shall be given to candidates for interview by CPPAG.
10. Prior to CPPAG make any written job offer, the firm shall arrange attested copies of following documents from potential candidate:
 - a. CNIC
 - b. 2 Fresh Photographs
 - c. One Personal reference letters from govt or semi govt officer
 - d. Undertaking that he has never been terminated/ dismissed/ removed from service on account of fraud, forgery, disciplinary

action, or any other charge.

- e. All the educational documents (degrees with transcripts)
- f. All the experience and training certificates
- g. Last pay Drawn certificate including all other benefits certificate.
- h. Any other document as per CPPAG's requirement.

11. The firm shall arrange verification from the referees and the former employers with respect to the information mentioned in the application including job title, responsibilities, salary, and benefits. The CPPAG may arrange re-verification of the above information by its own or through any other source.

12. The firm shall also ensure verification by HEC or relevant authority in respect of degrees possessed by candidate. The firm shall carryout background check of the selected candidate.

13. The firm shall inform through SMS/Email/Letter to all the unsuccessful applicants about the outcome of their applications and satisfy query of any applicant in this regard at any forum.

14. On completion of recruitment cycle for each position, the firm shall provide below documents to CPPAG along with invoice for payment by CPPAG.

- i. Longlist of all applicants with reason of their shortlisting or rejection and finally successful/unsuccessful
- ii. Declaration on informing about all the unsuccessful applicants about their status along with list containing name, date and mode of communication.
- iii. Declaration of not referring selected candidate to other employers for 1year from the date of joining date.

15. The whole process after application submission date advertisement should take not more than 45 days.

16. It shall be sole responsibility that any damage suffered by the procuring agency or loss arising due to any irregularity or non- compliance to CPPAG polices/SOP/Instructions etc. on part of the firm shall be recoverable from the firm.

17. The Headhunting Firm will have to perform the following jobs in accordance with the guidelines and directions of the CPPAG Management to be issued from time to time.

18. CPPAG requires the services of a specialized headhunting firm for executive searching for recruitment in the following management cadres as and when required:

Senior Management Cadre	Chiefs (CFO, CTO, CIO, etc.), Dy. General Managers, Functional Heads, and other titles of this cadre)
Middle Management Cadre	(Sr. Manager, Manager, Dy. Manager, any other title of this cadre)

19. Below are the prevalent salary slabs at CPPAG for above 2 cadres:

Senior Management Cadre	Middle Management Cadre
PKR 200,000 to 300,000 PKR.	PKR. 100,000 to 200,000

4) Recruitment Process:

a. Advertisement

- i. Review advertisements for all the positions as may be declared vacant by the CPPAG from time to time for various job groups, ranging from Deputy Manager and above.
- ii. Hold at least one consultation meeting with CPPAG's focal person and provide expert advice/Input to ensure that the draft advertisement captures the job requirements.
- iii. The Calling of applications (Applications may be received through on-line or through conventional method or both as mutually agreed) at the closing date of advertisement. The official advertisement for the vacancies will be issued by the CPPAG in the newspaper, however, the firm can post/use the same advertisement for sourcing purposes on their official sites or job boards. In case of any discrepancy from the actual post advertised by CPPAG is found, firm will be solely responsible.
- iv. CPPAG will process publishing of job advertisement in the newspaper and in the job ad, email/ postal address (as mutually agreed between CPPAG and Firm) details of the head firm will be mentioned for the submission of job applications.

5) Applications Handling:

- v. Candidates will directly apply on the medium prescribed by firm and CPPAG (mutually agreed) in advertisement.
- i. The firm will receive the direct applications against the advertised as well as firm will reach out to potential candidates and provide information regarding position, by using multiple mediums. The firm shall use all efforts to attract qualified & experiences candidates to apply for the job.
- ii. The Firm will receive the applications against the advertised positions by assigning an "Application No." and with record of "Date of receipt of

application". This "Application No." and "Date of receipt of application" should be duly traceable, if required and will be provided to the applicants as acknowledgment of receipt of application. The Firm will ensure a mechanism that no application should be considered after the expiry of last date of submission of Applications.

- iii. The firm will develop a valid and reliable database for maintaining the record of all applicants against advertised posts and will ensure the minimum fields of the data base are available as determined by CPPAG. This database will be a classified information and will not be used for any purpose other than for CPPAG.
- iv. The firm must have the ability to process and evaluate above 1000 or more applications for recruitment of different categories.
- v. The Firm will be responsible for answering any query raised by the applicants and will resolve/guide the candidates in case of any difficulty/ambiguity faced by them during the application process by maintaining a valid telephone number and a responsive e-mail facility.
- vi. The Firm will ensure a mechanism that only eligible candidates are able to submit applications against a particular position however information provided by the applicant will be crossed check with documentary evidence.

6) Screening Process:

- i. The screening of the applications will be made by the Firm as per criteria mentioned in advertisement and generate the candidates list with 'Eligible', 'Ineligible'.
- ii. Within 7 days from the closing date for submission of applications, the firm shall share summary of applications received along with relevant information for the advertised position prior to shortlisting.
- iii. Firm shall receive all the applications, screen in line with the job requirements i.e. age, qualification, and experience and generate list of eligible and ineligible candidates.
- iv. Firm shall conduct initial interviews, of all the candidates fulfilling the minimum requirement, to evaluate the technical and behavioral aspects of eligible candidates and share a detailed report containing advice and record of the interview proceedings to CPPAG for final interviews by the selection committee of CPPAG.
- v. Along with detailed report, initially firm shall share top 10 shortlisted candidates with their complete attested documents (as per advertised criteria) i.e education, experience certificates, equivalence certificates (if required), initial interview assessment sheet, scoring, suitability with the role for final interviews. However, the CPPAG reserves the right to increase or decrease the

number of candidates to be appeared for interviews against any post in final interview round with selection committee based on the detailed report submitted by the firm and organizational requirements.

- vi. Firm will Liaise with candidates throughout the recruitment process to ensure that candidates have a positive experience.

7) Reporting:

- i. Provide weekly updates to CPPAG on the recruitment process in form of mutually agreed format.
- ii. Handover complete data of project pertaining to each recruitment with CPPAG HR upon closure of the position.
- iii. The Headhunting Firm shall ensure that there is no conflict of interest of any of its shortlisting team with candidates.
- iv. The Headhunting Firm shall provide access to the process as and when required by CPPAG for monitoring purpose.
- v. The Headhunting Firm shall ensure that the entire evaluation process shall be carried out in highly transparent, professional, and objective manner using most modern techniques and best HR practices prevalent in the corporate world.
- vi. The Headhunting Firm shall be exclusively responsible to address complaints, demands and claims if any from the prospective candidates or any third party about shortlisting of candidates by the Headhunting Firm or any other act done in the course of performance of its duties accruing from the contract. The Headhunting Firm also undertakes to indemnify CPPAG against any such complaints, demands and claims.
- vii. The Headhunting Firm shall ensure that all applicable laws are strictly adhered to in the course of evaluation/screening/shortlisting process.
- viii. CPPAG reserves the right to withdraw one or more positions at any time (before and during the execution of contract), especially, if the referred candidates do not meet the desired quality and experience.

8) Deliverables / Services with timelines:

Timelines for provision of deliverables / services are as under from the awarding of Contract to successful Headhunting Firm:

- The Headhunting Firm will provide list of shortlisted candidates for required positions within 15 Days to CPPAG from the last date of receipt of applications as mentioned in job advertisement.
- Summary Reports of eligibility/ineligibility status of applicants along with reason and resumes and related forms.

- Any other ancillary deliverable, if so required.

9) Mode of Procurement:

The Company will use “Quality & Cost Based Selection Method” under “Single Stage Two Envelope Procurement Procedure” for selection of Headhunting Firm under Pakistan Procurement Rules. The tender will be awarded to the bidder with highest combined technical and financial score.

*** Most Advantageous Bid:**

(i) a bid or proposal for goods, works or services that after meeting the eligibility or qualification criteria, is found substantially responsive to the terms and conditions as set out in the bidding or request for proposals document; and

(ii) evaluated as the highest ranked bid or proposal on the basis of cost or quality or qualification or any combination thereof, as specified in the bidding documents or request for proposal documents which shall be in conformity with the selection techniques to be issued by the Authority;

10) Evaluation of Bids:

Evaluation Criteria for Technical and Financial Evaluation is provided in FORM 1 of RFP. Scores will be allocated based on evidence available in the Technical Proposal only. The Financial Proposal of only those technically responsive firms who obtained minimum 70 out of 100 marks in the Technical Evaluation shall be opened.

The HR Assignment will be awarded to the Firm with the highest total score based on the following weighted ratios:

- 75% for Technical Score
- 25% for Financial Score

11) Core Team required experts:

At least 2 Senior Consultants having experience of at least 8+ Years of recruitment, screening, evaluation, shortlisting etc. (with the well reputed public/private organizations as well as with the multinational organizations) and their associate consultants should be deputed for the accomplishment of the Assignment.

12) Professional Liability of Headhunting Firm:

All documents, reports, lists of shortlisted candidates and all deliverables prepared by the Headhunting Firms shall become and remain property of CPPAG. The Headhunting Firm shall be liable not to use / disclose any information or documents to any individual, forum, or organization without the prior approval of CPPAG.

13) Queries:

For any queries or additional information, please contact Miss. Rida Javaid -Dy. Manager HR & Mr. Ali Raza – Assistant Manager Talent Acquisition, CPPAG. Contact # (051) 9216917 rida.javaid@cppa.gov.pk / ali.raza@cppa.gov.pk

14) Payment Mode & Terms:

- 1- The payment for each position will be made to the Headhunting Firm after the completion of all project. CPPAG will pay fee to the firm after deduction of any penalty etc.
- 2- The Headhunting Firm shall submit an error free Invoice, in terms of the above said payment schedule, to CPPAG with all supporting data / documents.
- 3- Subject to deductions of applicable taxes, levies, and penalties, if any, the Company undertakes to pay all valid Invoice in full within Thirty (30) days from raising of invoice.
- 4- If a hiring process gets ended without selection of candidate (s) due to any CPPAG management decision , the fee will be paid as follows:

Last Step of Recruitment	Amount Payable to the Firm
Position cancelled by CPPAG after advertisement but prior to applications submission deadline.	CPPAG will pay 5% of total fee per advertised position.
Applications screening & initial applications Shortlisting Performed	CPPAG will pay 10% of total fee per advertised position.
Initial Interviews and assessments conducted by Firm	CPPAG will pay 30% of total fee per advertised position.
Interviews conducted by CPPAG selection committee, and no suitable candidate found.	CPPAG will pay 40% of total fee per advertised.
In Case of re-screening from the same pool	CPPAG will not pay any additional charges. Payment will be made upon selection of candidate from the re-screened same pool.
In Case of re-advertisement of the said post	It will be treated as a new assignment and payments will be made according to the payment terms upon completion of project on quoted rate.

Section - 6

**Sample Draft Contract
Agreement For Consultancy Services**

THIS AGREEMENT, together with Annexures which constitute an integral part thereof (herein referred to as the Agreement), is entered into on this ____ day of _____ (month), 2021.

between

----- (herein referred to as the "Client") of the first part;

and

----- (herein referred to as "Headhunting Firm"), of the second part.

The Parties hereto agree as under:-

1. ARTICLE 1: THE ASSIGNMENT

1.1 The Assignment, for which Services are required to be performed and delivered under this Agreement, is **Screening / Shortlisting of Applications for the Recruitment in Central Power Purchasing Agency Guarantee Limited and any other relevant services ancillary thereto.**

2. ARTICLE 2: SCOPE OF SERVICES

2.1 The scope of consultancy and other professional services (herein referred to as "Services") to be performed by the Headhunting Firm for the Assignment under this Agreement as described in TORs of the RFP NO.... Title: PROVISION OF SERVICES OF THRID PARTY HEADHUNTING FORM FOR RECRUITMETN IN CPPAG dated

3. ARTICLE 3: EFFECTIVE DATE OF COMMENCEMENT

3.1 Effective Date of Commencement of Services shall be _____

3.2 Term of Contract

The term of the Contract shall be three year from the date of commencement of Services, subject to extension / amendment, if any, under the Contract.

3.3 Extension of Time

Extension of Time for completion of Services and the terms and conditions thereof shall be mutually agreed between the Client and the Headhunting Firm as and

when required.

4. ARTICLE 4: MODE OF OPERATION

4.1 Obligations of the Headhunting Firm

- The Headhunting Firm shall be obligated to perform the obligation and services as described under the TORs forming part of RFP NO.....: PROVISION OF SERVICES OF THRID PARTY HEADHUNTING FORM FOR RECRUITMETN IN CPPAG dated which shall be read as integral part hereto.
- The Headhunting Firm shall perform Services as an independent Headhunting Firm in accordance with recognized standards, applicable laws and regulations.
- The Headhunting Firm shall appoint 02 Senior Consultants who shall represent the Headhunting Firm for purposes of this Contract and shall be responsible for the administration of the Contract including performance of Services thereunder. They shall remain in contact with the representative of the Client to keep it fully informed on all matters relating to the provision of Services by the Headhunting Firm.
- In case the Client does not appoint any of the shortlisted candidate for a position and decides to re-advertise the position, if so require by the Client, the Headhunting Firm shall undertake re-doing of screening / shortlisting of fresh applications on same terms ("Re-doing of screening / shortlisting for a position").
- The Headhunting Firm shall carry out the Services with due diligence and efficiency and in conformity with sound industrial practices.
- The Headhunting Firm shall act at all times so as to protect the interests of the Client and shall take all reasonable steps to keep all expenses to a minimum consistent with sound economic, administrative and managerial practices.
- The Headhunting Firm shall furnish the Client such information relating to the Services as the Client may from time to time reasonably request.
- Except with the prior written approval of the Client, the Headhunting Firm shall not assign or transfer the Agreement for Services or any part thereof nor engage any other independent Headhunting Firm or sub-Headhunting Firm to perform any part of the Services.
- The Headhunting Firm agrees that no proprietary and confidential information received by the Headhunting Firm from the Client shall be disclosed to a third party unless the Headhunting Firm receives a written

permission from the Client to do so.

4.2 **Obligations of the Client**

The Client shall provide to the Headhunting Firm:

- The Client shall designate a person to act as its representative on all matters pertaining to this Agreement and to fully cooperate with the Senior Consultants of the Headhunting Firm.
- The Client shall take all necessary measures to make timely payments to the Headhunting Firm as stipulated herein.

5. **ARTICLE 5: REMUNERATION FOR SERVICES AND SCHEDULE OF PAYMENT**

The remuneration for Services rendered by the Headhunting Firm and the mode of payment shall be as under:

- The payment for each position will be made to the Headhunting Firm upon completion of project.
- For clarity, the Headhunting Firm shall also be entitled to payment at Agreed Price for shortlisting for a re-advertised position.
- Subject to deductions of applicable taxes, levies and penalties, if any, the Company shall pay the relevant Invoice in full within Thirty (30) days from receipt of invoice.
- All payments shall be made to the Headhunting Firm through Cross Cheque in PKR

6. **ARTICLE 6: ADDITIONAL SERVICES**

6.1 The Client may ask the Headhunting Firm to perform Additional Services during the currency of this Agreement. Such Additional Services shall be performed with the prior concurrence of both the Parties. The Headhunting Firm shall submit an estimate of the additional time (if any) and the additional remunerations for such Additional Services which shall be approved in writing by the Client before the commencement of the Additional Services.

7. **ARTICLE 7: TERMINATION**

7.1 **End of Services**

The Agreement shall terminate when, pursuant to the provisions hereof, the Services have been completed and the payment of remunerations have been made.

7.2 **Termination by the Client**

The Client may, by a written notice of thirty (30) days to the Headhunting Firm, terminate this Agreement. All accounts between the Client and the Headhunting Firm shall be settled not later than Thirty (30) days of the date of

such termination.

7.3 Termination by the Headhunting Firm

The Headhunting Firm may suspend the Agreement by a written notice of thirty (30) days only if the Headhunting Firm does not receive payments due under this Agreement within thirty (30) days of submission of its invoice. If the payment is still not made to the Headhunting Firm after thirty (30) days of notice of suspension, the Headhunting Firm may terminate this Agreement in whole or in part by giving thirty (30) days advance notice of intent to terminate. If the Agreement is terminated by the Headhunting Firm under such circumstances, the Client shall pay, within a period of forty five (45) days of the date of such notice of intent to terminate referred above, all payments due to the Headhunting Firm.

8. ARTICLE 8: FORCE MAJEURE

The term "Force Majeure" as employed herein shall mean acts of God, strikes, lock-out or any other events, not within the control of either Party and which by the exercise of due diligence neither Party is able to overcome.

If either Party is temporarily unable by reason of Force Majeure or the laws or regulations of Pakistan to meet any of its obligations under the Agreement, and if such Party gives to the other Party written notice, of the event within fifteen (15) days after its occurrence, such obligations of the Party, as it is unable to perform by reason of the event, shall be suspended for as long as the inability continues. Neither Party shall be liable to the other Party for loss or damage sustained by such other Party arising from any event referred to as Force Majeure or delays arising from such event. Force Majeure shall not include insufficiency of funds or failure to make any payment required under the Agreement.

9. BLACKLISTING

If the Headhunting Firm/Bidder delays in performance of any of the obligations, under the Contract, violates any of the provisions of the Contract, commits breach of any of the terms and conditions of the Contract CPPA may, at any time, without prejudice to any other right of action / remedy it may have blacklist the bidder, either indefinitely or for a stated period, for future Tenders in public sector. If the bidder is found to have engaged in corrupt or fraudulent practices in competing for the award of contract, during procurement process or during the execution of the contract, CPPA may, at any time, without prejudice to any other right of action / remedy it may have, blacklist the bidder, either indefinitely or for a stated period, for future Tenders in public sector

10. ARTICLE 9: RESOLUTION OF DISPUTES

In case of any dispute or conflict arising out of this Contract, the Parties agree first to try in good faith to settle the dispute by referring the matter to mediation. In case, the Parties failed to resolve the matter through mediation within 15-days from the reference of the matter, either party may refer the matter to Arbitrator within 07-days of failure

of mediation. The place of arbitration shall be Islamabad. The arbitration proceedings shall be governed by the Arbitration Act, 1940, as amended, and the rules made thereunder. The award of the Arbitrator shall be final.

11. ARTICLE 10: APPLICABLE LAWS

This Agreement shall, in all respects, be read and construed and shall operate in conformity with the laws of Pakistan and the courts at Islamabad shall have exclusive jurisdiction for adjudicating and interpreting the Agreement.

12. ARTICLE 11: CONTRACT AMENDMENT

No variation in or modifications to the terms of the Agreement shall be made, except by a written amendment signed by the Parties hereto.

13. ARTICLE 12: NOTICES

Any notice given by any of the Parties hereto shall be sufficient only if in writing and delivered in person or through registered mail as follows:

To: The Client -----

To: The Headhunting Firm -----

or to such other address as either of these Parties shall designate by notice given as required herein. Notices shall be effective when delivered.

IN WITNESS WHEREOF, the Parties have executed this Agreement, in two (2) identical counterparts, each of which shall be deemed as original, as of the day, month and year first above written.

FOR AND ON BEHALF OF CPPAG

FOR AND ON BEHALF OF (The Headhunting Firm) Client

Signed by: -----

Signed by: -----

Designation: -----

Designation: -----

(Seal)

(Seal)

Witness:

Witness:

Signed by: -----

Signed by: -----