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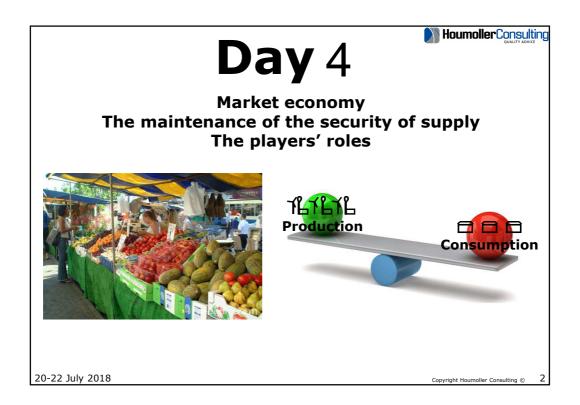
### The Liberalized electricity market

Anders Plejdrup Houmøller CEO

**Houmoller Consulting ApS** 

- > The trading system.
- > The spot market.
- > Transparency.
- > Surveillance of the market.
- Handling of bottlenecks in the grid: market coupling and market splitting.
- Please also refer to the article The Liberalized Electricity Market
  - ☐ You'll find the article at the sub-page Facts and findings at www.houmollerconsulting.dk

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#### **Lecturer Anders Plejdrup Houmøller**

- Owner and CEO of Houmoller Consulting ApS since 2010
  - □ Please refer to <u>www.houmollerconsulting.dk</u>
- Worked for the Nordic electricity exchange Nord Pool 1998-2010
  - ☐ First as Market Manager for Denmark later as Director of Business Development.
  - ☐ Introduced the electricity exchange in Denmark.
- Worked as project manager for the Danish Transmission System Operator 1997-1998.
- Worked for the Danish power producer Elsam 1993-1996 as head of Elsam's Technology Department.
- Worked as project manager in electronics and software companies 1985-1993.
- > Worked as a high school teacher 1981-1985.

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Economics

This is the run-up to the following discussion of the electricity market

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### Why market economy?

- For commodities like coffee, cotton, electricity, oil, ...
- ➤ The idea is to create a <u>price signal</u> for the commodity.
- A trustworthy price creates short-term and long-term balance between supply and demand.
- Short-term: balance here and now between supply and demand.
- > Long-term: signal to investors.
  - ☐ For example for electricity high prices means
    - √ For end users: make an extra effort to save electricity.
    - √ For investors: invest in more electricity production plants.

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#### A market

A market is defined as a network of contacts between buyers and sellers, who all know the general rules governing the trading.



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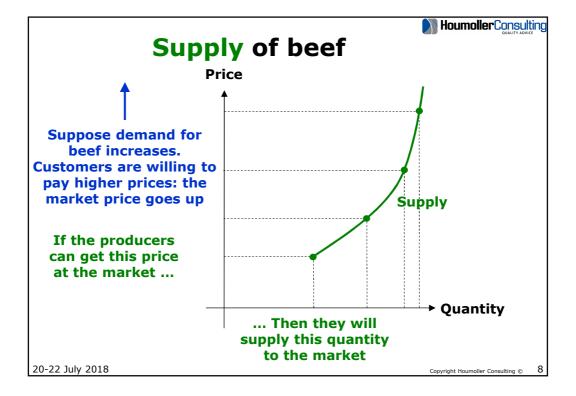
### **Supply and demand**

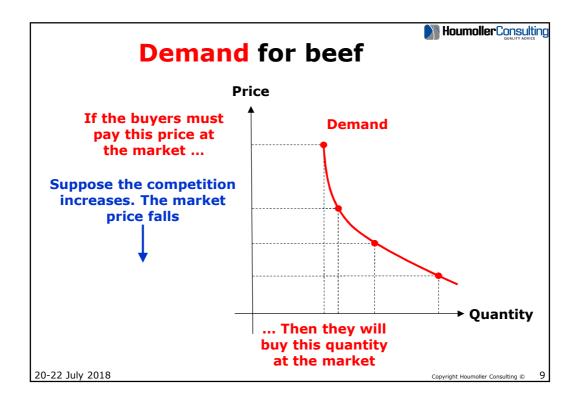
- > Supply: the quantity the sellers want to sell at a given price.
- Demand: the quantity the buyers want to buy at a given price.

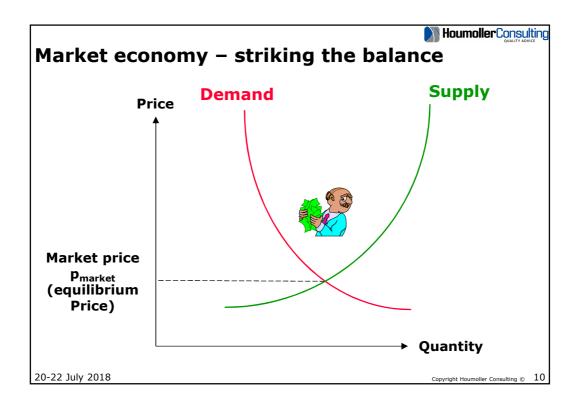
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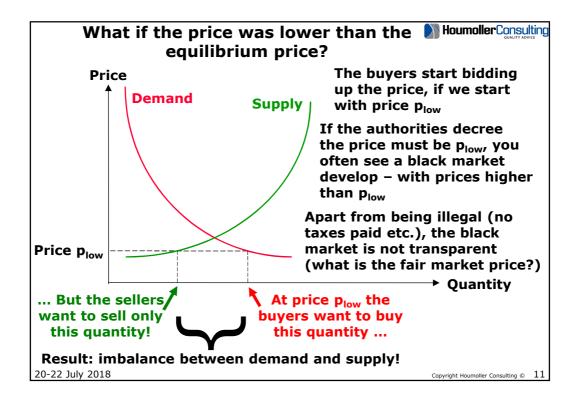
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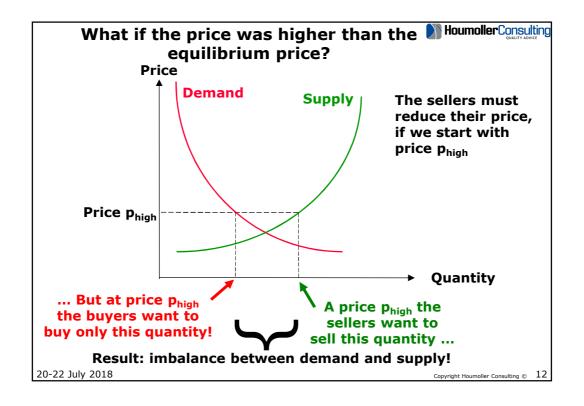
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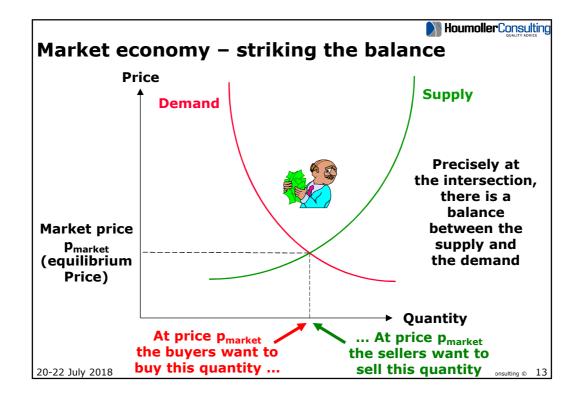


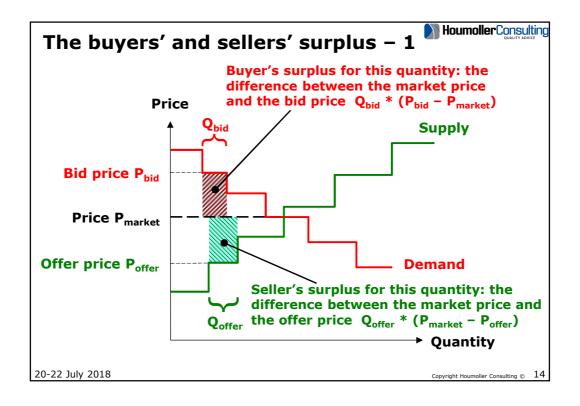


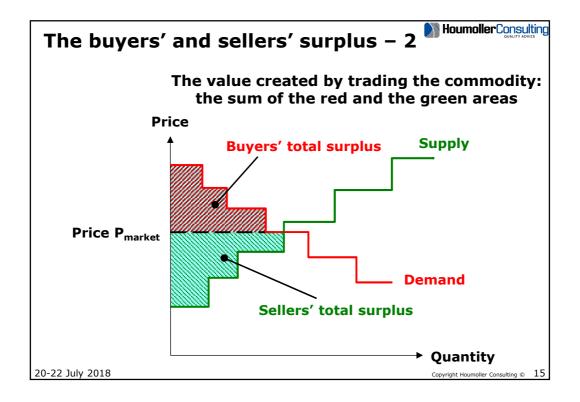


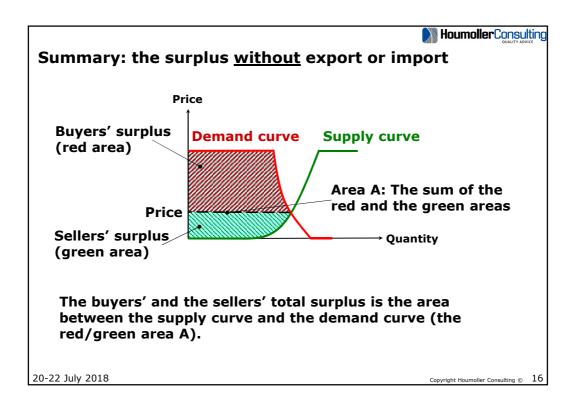


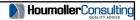












### Marginal production costs - 1

- > Assume you build a factory producing mobile telephones.
- ➤ The cost of building the factory is I
   □ This is the capital cost also called the investment.
- > Assume
  - $\Box$ I = \$100 mill.
- After the factory has started producing, the cost of producing one mobile telephone is c.
- Assume

 $\Box c = $50.$ 

√This is the so-called <u>marginal production cost</u>:

- The <u>cost of producing one more item</u>, when your factory has been built and is up and running.

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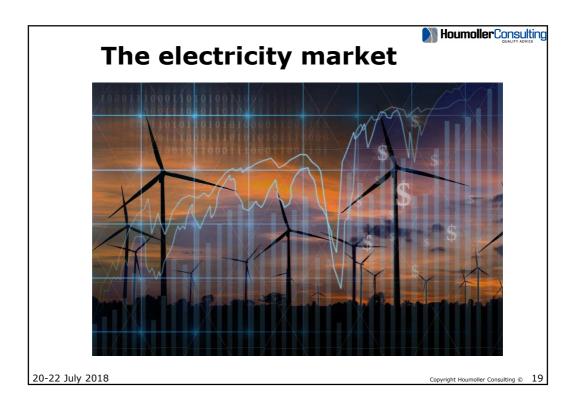
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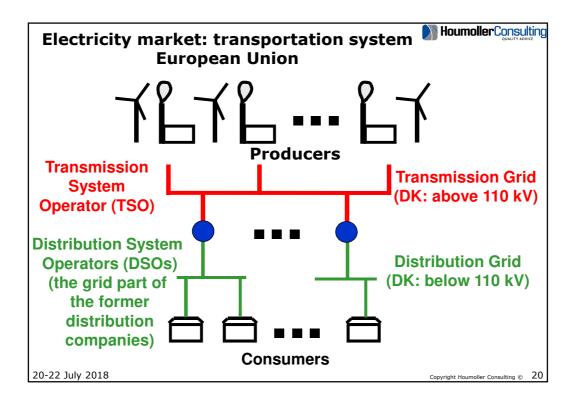
## Marginal production costs − 2 Houmoller Consulting

- > The cost of building the telephone factory is I = \$100 mill.
- > After the factory has started producing, the cost of producing one mobile telephone is c = \$50.
- > Assume the market price for mobile telephones start falling
  - ☐ At which price will you stop producing telephones?
- > Assume you can sell your telephones for \$ 51
  - ☐ At this price, you cannot have a return on the investment.
    - √ However, you still earn some money which is better than earning nothing!
- > On the other hand: you stop producing, if the price falls to \$ 49.
  - □ Otherwise you would loose \$ 1 for each phone produced.
- > Conclusion: you continue to <u>produce and sell, as long as the</u> <u>market price is higher than the marginal production costs!</u>
- $\succ$  Once the factory has been built, the investment is  $\underline{\mathit{sunk\ cost}}$ 
  - ☐ The investment is irrelevant for the decision of whether to produce.

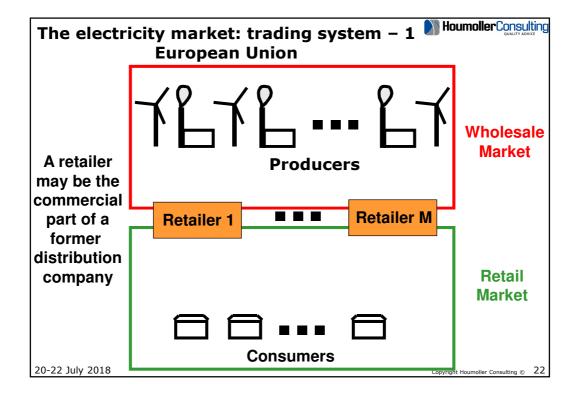
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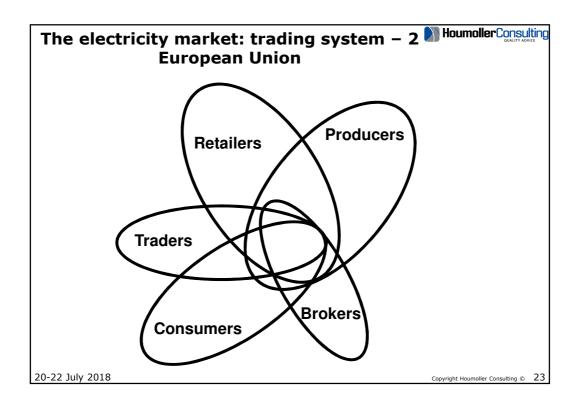
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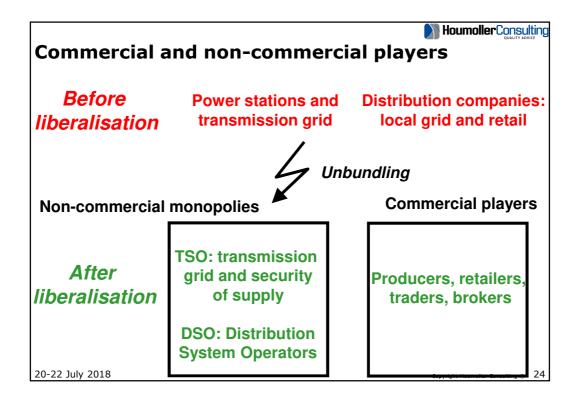


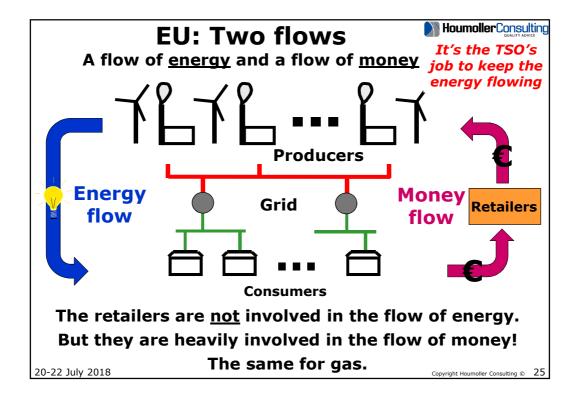


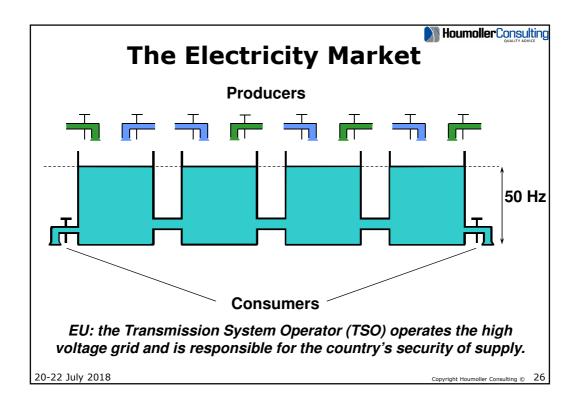
#### HoumollerConsulting **Transmission System Operator (TSO) European Union** > The TSO is a non-commercial monopolist. > In the European Union, each TSO has two tasks: ☐ Maintains the security of supply in the TSO's home country. ☐ Owns and operates the transmission grid (the highvoltage grid) √ For example, this means the TSO is responsible for setting the rules for the cross-border trading regime. ☐ Most EU countries have only one TSO. ☐ However, a few EU Member States have more than one TSO (eg, Germany) √ For these countries, each TSO operates the high-voltage grid and maintain the security of supply in the TSO's control area. 20-22 July 2018

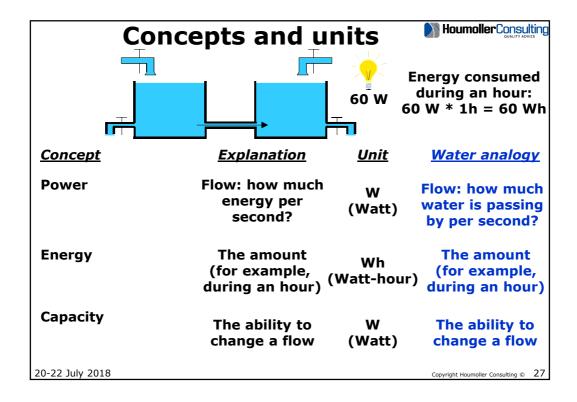




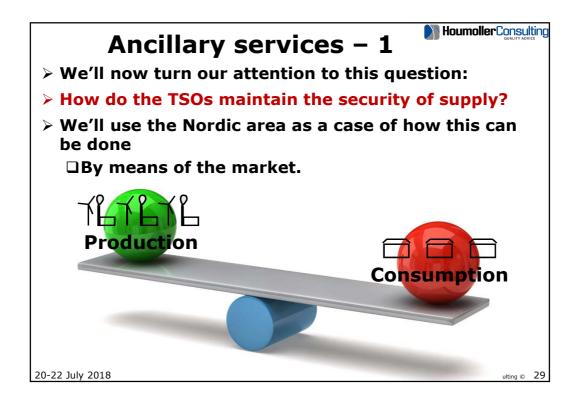


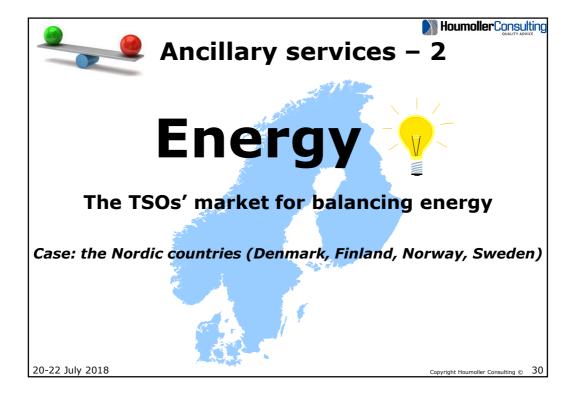


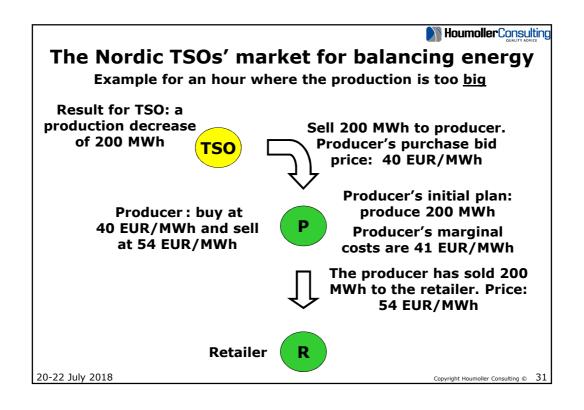


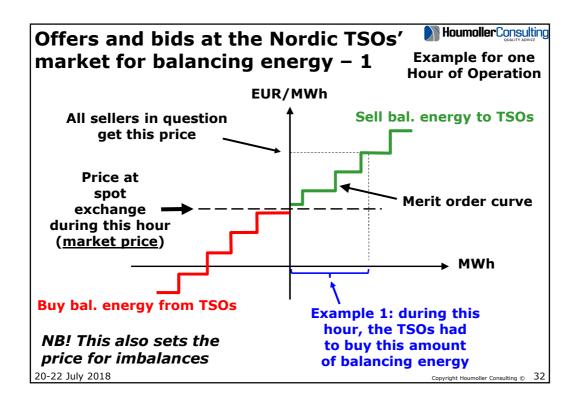


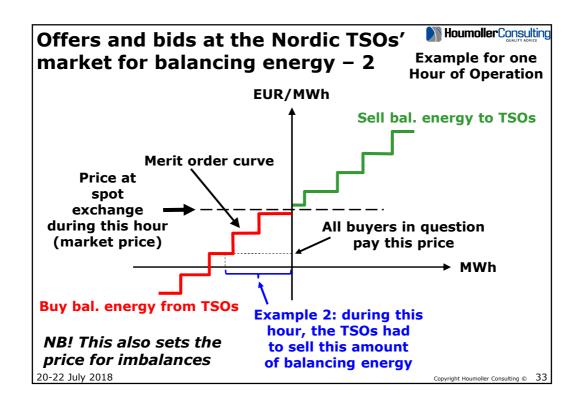
Prefix	F	fixes Prefix Preaning	HoumollerConsulting  Examples			
k (kilo)		1,000 (thousand)			1,000 1,000	
M (Mega)	1,000,000 (million) 1,000,000,000 (billion) 1,000,000,000,000 (trillion)		1 MW 1 MWh		1,000	kWh MW
G (Giga)			1 GW 1 GWh			
T (Tera)			1 TW 1 TWh		1,000 1,000	
4000 kWh/year = 4 MWh/year		Consumption Pakistan in 2014 about 87 TWh  Source: World Bank Copyright Houmoller Consulting © 2				onsultina © 28

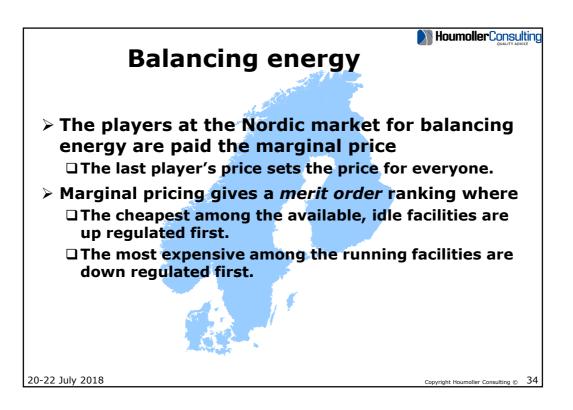


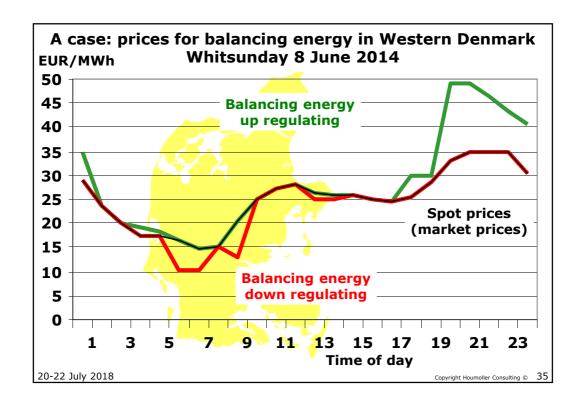


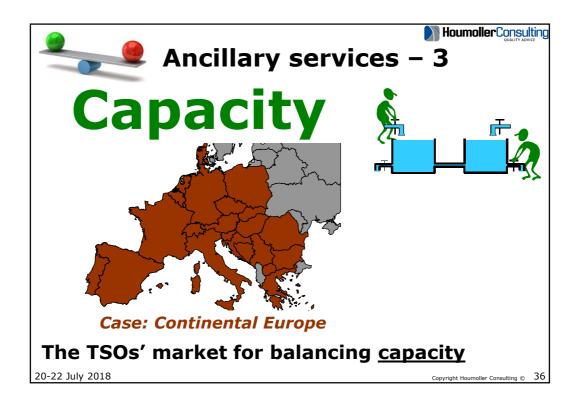


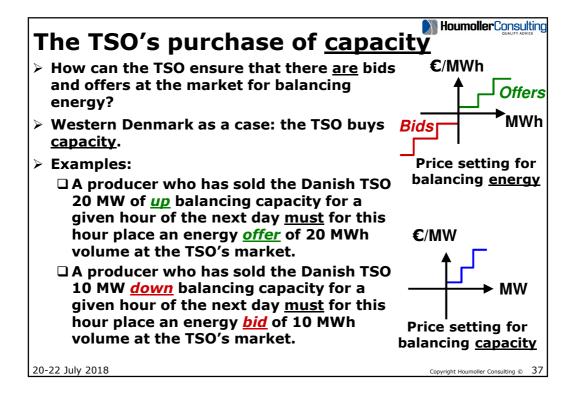












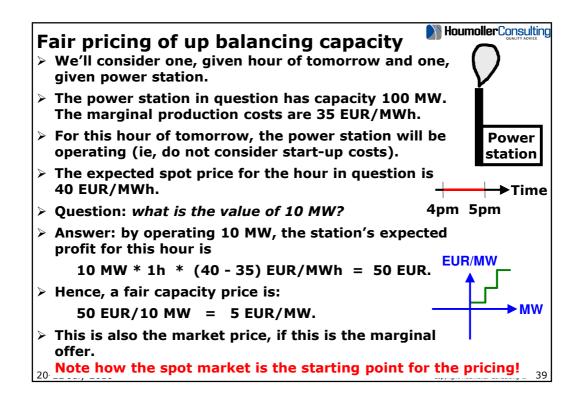


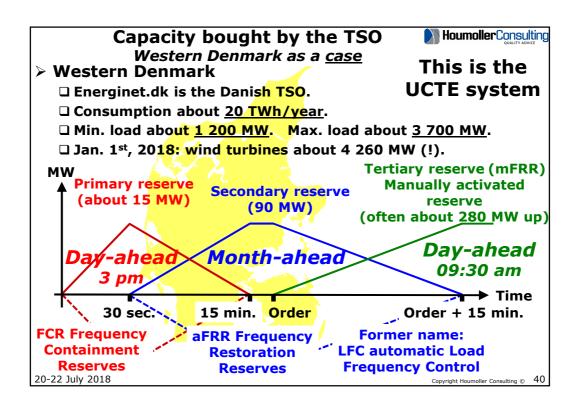
# The TSO's purchase of balancing <u>capacity</u> and trading of balancing <u>energy</u>

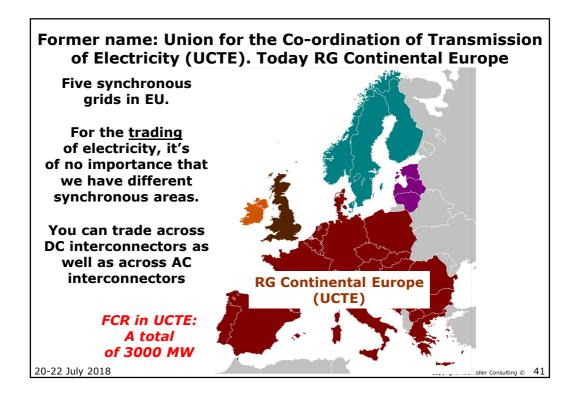
- > All players <u>may</u> send bids and offers to the Danish TSO's market for balancing <u>energy</u>.
- However those who have sold capacity to the Danish TSO <u>must</u> send bids and/or offers.
- ➤ The Danish TSO buys this <u>capacity</u> day-ahead
  □ During the morning the day before the Day of Operation.
- During the hour of operation (or shortly before) the Danish TSO trades <u>energy</u>, if it's necessary to buy or sell in order to maintain the frequency at 50 Hz.

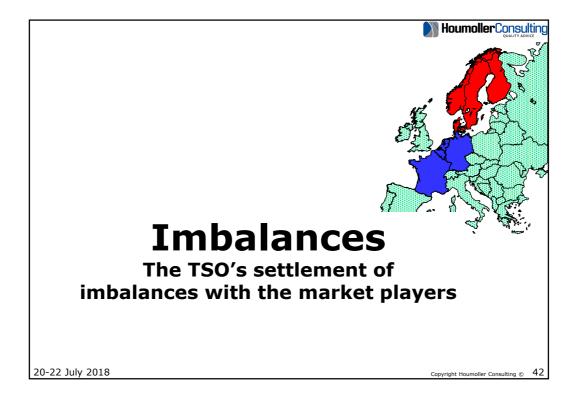
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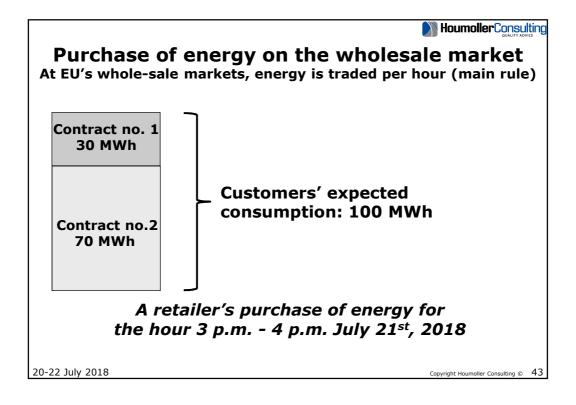
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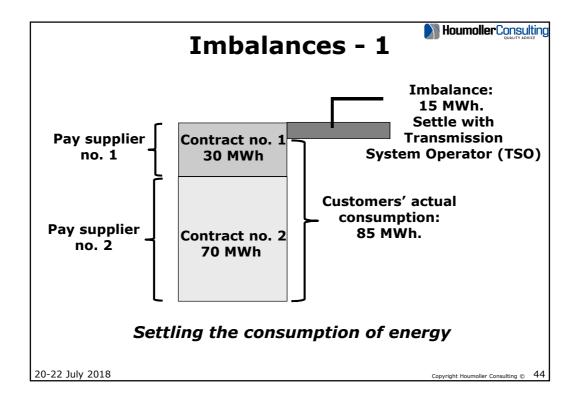












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#### **Imbalances - 2**

- Settlement of imbalances is thus the glue between the physical and the financial system:
  - ☐ For a retailer, settlement of imbalances makes the trading and the <u>consumption</u> balance.
  - □ For a producer, settlement of imbalances makes the trading and the <u>production</u> balance.

Physical system (production and consumption)

Financial system (trading)

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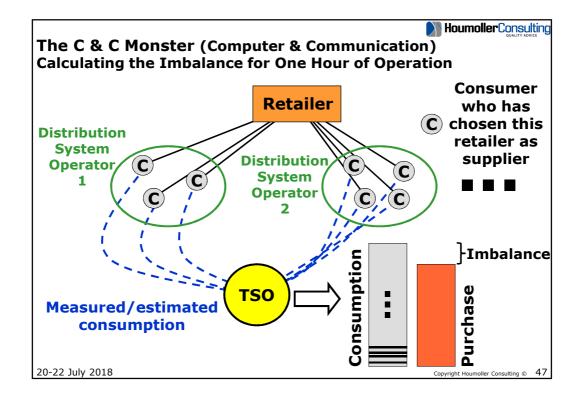


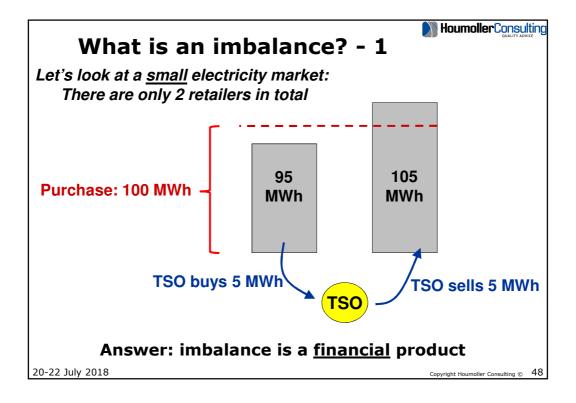
# The C & C Monster (Computer & Communication) Calculating the Imbalances

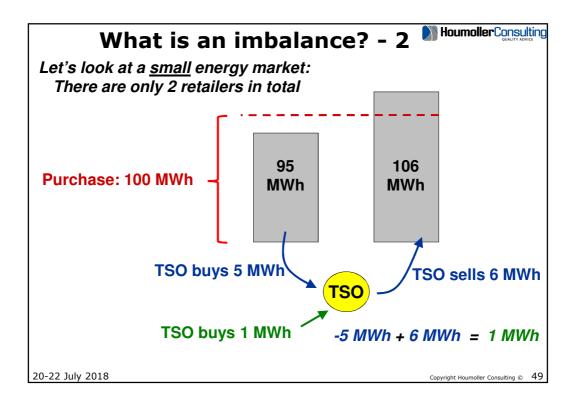
- For every consumer the consumption during each hour is either measured or estimated.
  - ☐ For small consumers (e.g. households) the consumption is estimated. Their consumption is not measured every hour.
- The measurements and the estimates are made by the Distribution System Operators and sent to the TSO.
- The TSO uses the measurements and estimates to compute the total consumption for the customers belonging to each retailer.
- > By comparing with the energy purchased by each retailer the TSO can compute the imbalances.

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### **Imbalances - 3**

- > What is an imbalance?
- > It is a <u>financial</u> product
  - ☐ In contrast: balancing energy is a <a href="physical">physical</a> product.
- If you for one given hour of operation add up all the imbalances, you will get the balancing energy needed during this hour (provided you remember to include the sign in the imbalances):

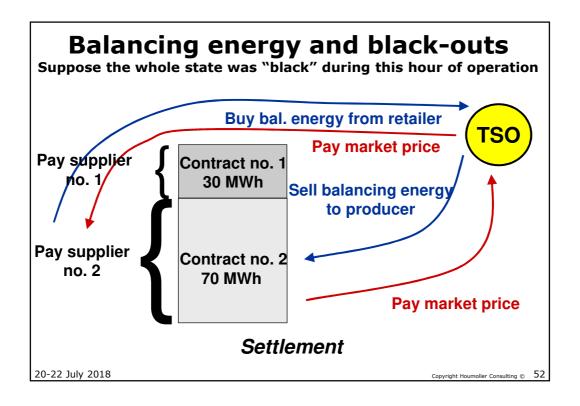
$$\Box \mathbf{I}_1 + \mathbf{I}_2 + \mathbf{I}_3 + \dots = \mathbf{B}$$

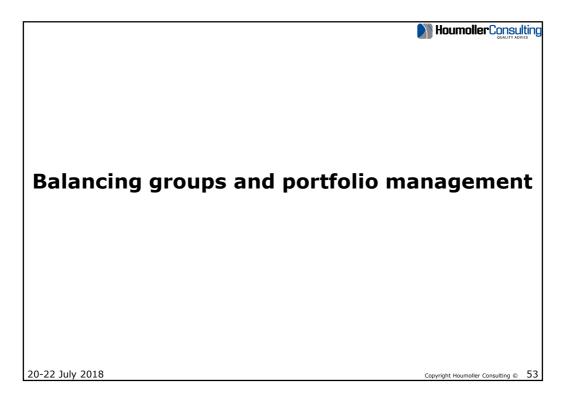
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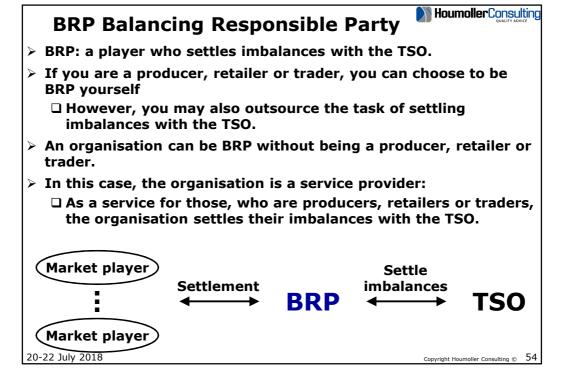
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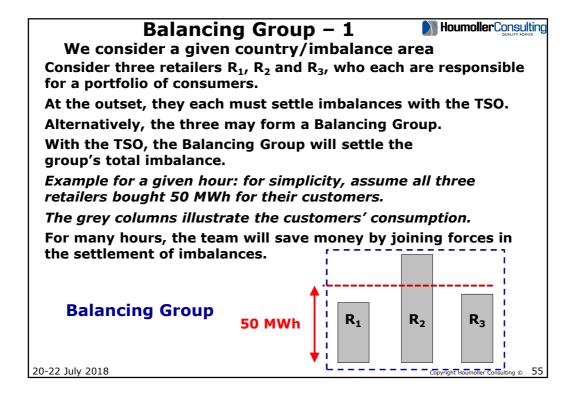
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Case: settlement of imbalances in DK, FIN and SE (the old system) For one hour of operation. Gains and losses relative to market price **Retailer** <u>Producer</u> **Produced too Bought too little** energy: buys little energy: buys Up regulating: at the up reguat the up reguprice for balanlating price ( $loss \otimes$ ). lating price (loss 8). cing energy **Bought too much Produced too** bigger than energy: sells much energy: sells market price at the market at the market price (neutral @). price (neutral @). **Bought too little Produced too** energy: buys little energy: Down regulating: at the market buys at the market price for balanprice (neutral @). price (neutral @). cing energy **Bought too much Produced too** lower than much energy: sells energy: market price sells at the down reguat the down regulating price (loss 8). lating price (loss 8). 20-22 July 2018

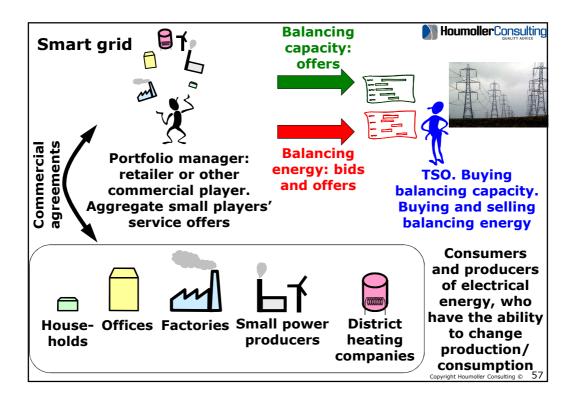


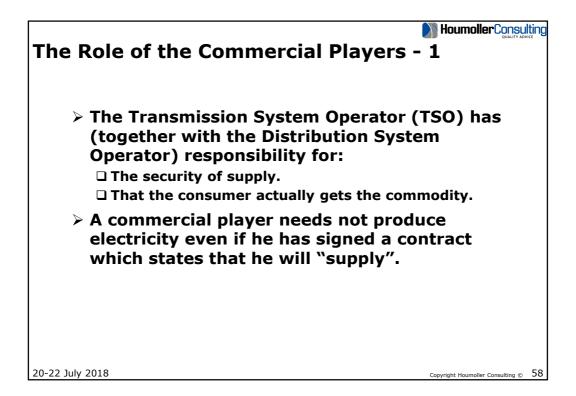


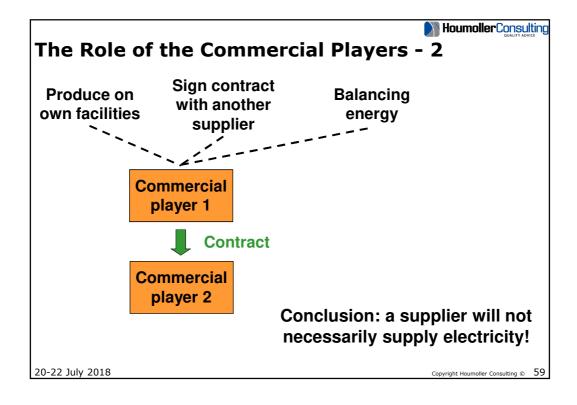


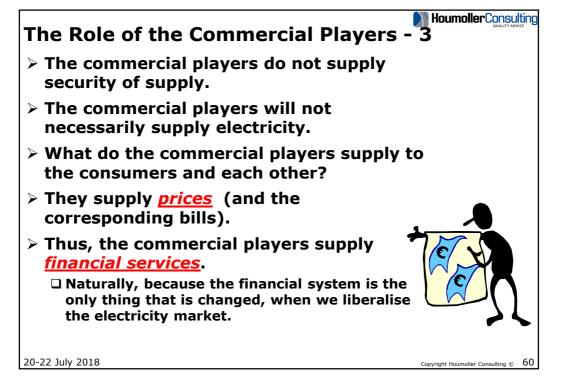












# The players' roles - 1 European Union



- > The Transmission System Operator (TSO).
- > As discussed previously the TSO:
  - $\hfill \square$  Owns and operates the transmission grid
    - √ The high voltage grid.
  - ☐ Maintain the country's security of supply
    - √ Trade balancing energy and balancing capacity with market players and neighbouring TSOs.
  - ☐ Settles the market players' imbalances.
  - ☐ Sets many of the rules for the whole-sale market
    - ✓ And get the rules approved by the regulator.





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# The players' roles – 2 European Union



- The Distribution System Operator (DSO).
- > As discussed Wednesday the DSO:
  - □ Owns and operates the distribution grid (low voltage grid).
  - Measures the consumption of consumers connected to the distribution grid (i.e. most consumers).
  - Measures the production of producers connected to the distribution grid (the small producers).





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### The Energy Regulator - 1



Regulator's role: surveille the electricity supply business



A strong legal foundation for the regulator's work



Key words for the regulator:

Impartiality/neutrality.





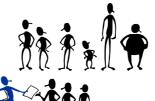
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Examples of stakeholders: consumers, producers, traders, transmission system operator(s), distribution companies.

Public consultation is one way of having this co-operation.



Public consultation is also *crowd-sourcing* (i.e. use the knowledge in the whole industry)



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#### **Division of work**



- Normally, the regulator will <u>not</u> set the rules governing the electricity supply industry
  - □ For comparison: the courts do not set the rules they use when passing judgements.
- For example: normally, the regulator does not set tariffs and standards.
- > The regulator approves tariffs and standards, for example.
- Normally, the law governing the electricity supply business is mostly a framework
  - ☐ The TSO fills in the framework by drafting rules for the electricity market.
  - ☐ The regulator approves or rejects the rules proposed by the TSO.
  - ☐ If the regulator would write the rules filling in the law's framework
    - ✓ In the next step, the regulator would approve rules written by the regulator...

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### Team exercise



- Can Pakistan establish a market-based system for ancillary services?
- If "yes" how?
- ➤ The team exercise will run until 4:15pm

  □Coffee break during team exercise.
- > From 4:15pm to 5pm, we'll have presentations and discussions of the teams' work.
- > The teams may produce PowerPoint slides or write on flip-charts.

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# **Day** 5 **Saturday 21 July**

Trading electrical energy at the whole-sale market Trading with an electricity exchange



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### The day-ahead dispatch plans Houmoller Consulting

- > At 3pm the producers must send the TSO their preliminary production plans for the next day.
- > The bilateral trading plus the exchange trading provides the producers with their production plans
  - □ For each hour of tomorrow, each producer must produce the amount of energy, the producer has managed to sell.
- > Therefore, <u>the market is used as a tool, which provides</u> <u>the dispatch plans for the next day</u>.

Producer

Sale for tomorrow

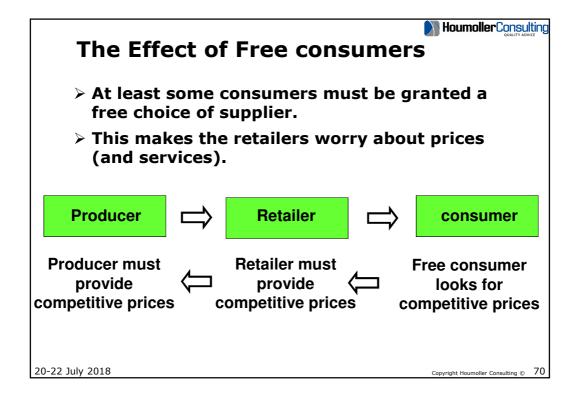


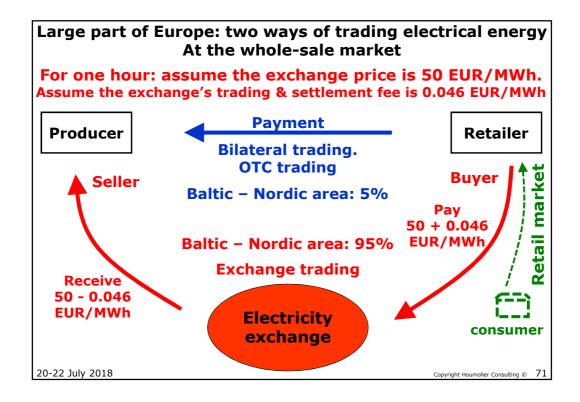
**Production plan for tomorrow** 

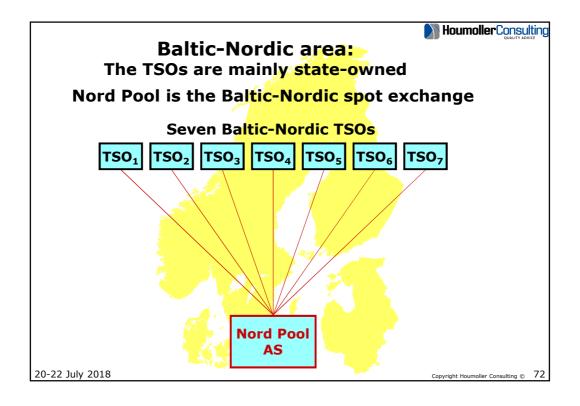
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#### HoumollerConsulting The liberalisation process Denmark as a case > Denmark: ☐ 1997: those consumers, who have a consumption of 100 GWh/year or higher, were granted free choose of electricity supplier (were granted eligibility). ☐ April 1, 2000: those consumers, who have a consumption of 10 GWh/year or higher, were granted eligibility. ☐ January 1, 2001: those consumers, who have a consumption of 1 GWh/year or higher, were granted eligibility. □ January 1, 2003: all consumers were granted eligibility. > Similar methods were used in Norway, Sweden and Finland ☐ Also in these three countries all consumers are eligible. > All consumers in the European Union should be eligible. 20-22 July 2018







#### Two of the spot exchanges in Europe Nord Pool and EPEX Spot

- Nord Pool is an exchange, where the players can trade electrical energy day-ahead and intra-day.
- > In 2017, about 95% of the electricity consumed in the Baltic-Nordic area was traded with Nord Pool.
- Elspot is Nord Pool's day-ahead auction market.
- XBid is the intra-day market (a common European system).
- > Turn-over in 2017:
  - ☐ Elspot 394 TWh (Baltic-Nordic area)
  - ☐ Intraday 7 TWh (Baltic-Nordic and Germany)
- **>** ------
- > **EPEX Spot**: the same as Nord Pool.
- > Spot turn-over 2017 in Continental Europe: 413 TWh.
- Intra-day turn-over in Continental Europe: 56 TWh
  - ☐ Germany and Austria: 47 TWh.

አላው ks ag described at the following slides.

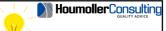
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#### **Houmoller**Consulting Spot trading and market coupling > The spot market. > Handling of bottlenecks in the grid: market coupling and market splitting. > Please also refer to the article *The* Liberalized Electricity Market and the PowerPoint presentation Single spot exchange for the Single Electricity Market ☐ You'll find the documents at the sub-page Facts and findings at www.houmollerconsulting.dk **We'll discuss the European spot** market as it currently works in the blue and green areas. **Indian Energy Exchange operates** a spot market working the same way. Further, the Turkish spot market

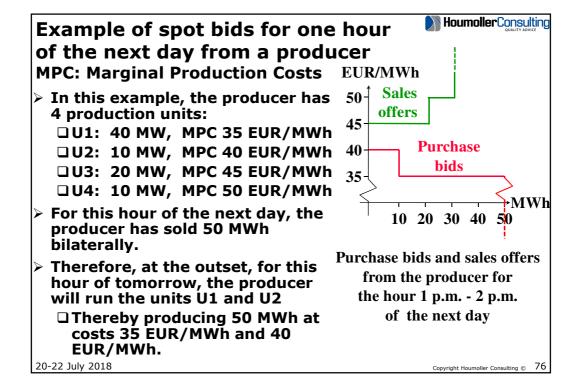
### The spot markets in EU



Day-ahead markets for electrical energy

- > This is where electrical energy is traded day-ahead.
- Bids and offers must be sent to the spot exchange at the latest 12 o'clock the day before the Day of Operation – gate closure time is 12 o'clock CET (Central European Time).
- > At 12 o'clock CET the computation starts: by matching the bids and the offers for every hour of the following day, a spot price for each hour the following day is calculated.
- Normally, the prices for the following day are published around 1 p.m. CET (i.e., it's <u>day-ahead prices</u>).
- > EPEX Spot is Europe's biggest spot exchange.
- ▶ Baltic-Nordic area: Elspot is the name of Nord Pool's spot market
   □ Other European spot exchanges have other names for their spot markets (DAM Day-Ahead Market).
- Note: in the USA, the term "spot market" does not mean the dayahead market.

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### **Market power**

- As can be seen from the previous slide on bidding at the spot exchange:
- A market player must bid using his marginal production costs as bid prices.
- However, if a player has market power, the player may bid using other prices
  - ☐ Therefore, bidding with prices deviating from the marginal production costs will indicate abuse of market power
    - √ The authorities must surveille the market in order to check for this.

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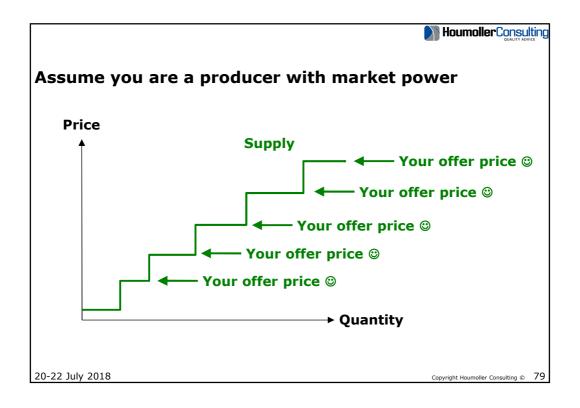
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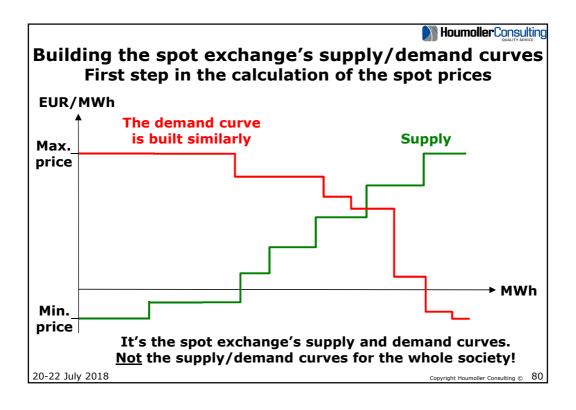


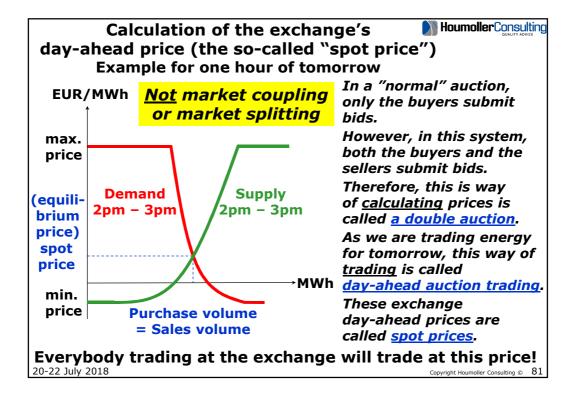
### **Producer's consideration**

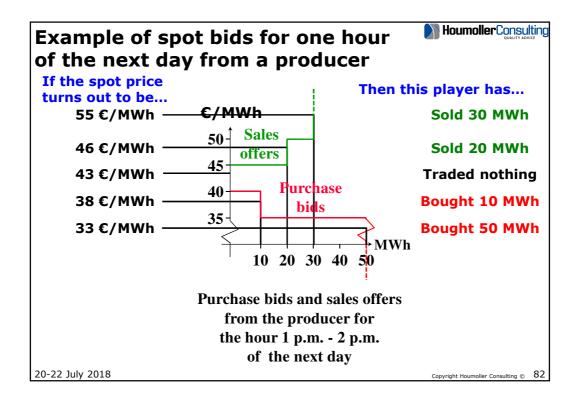
- > Assume you are a producer of electricity.
- Under what circumstance could you consider to have an offer price at the spot exchange higher than your marginal production costs?

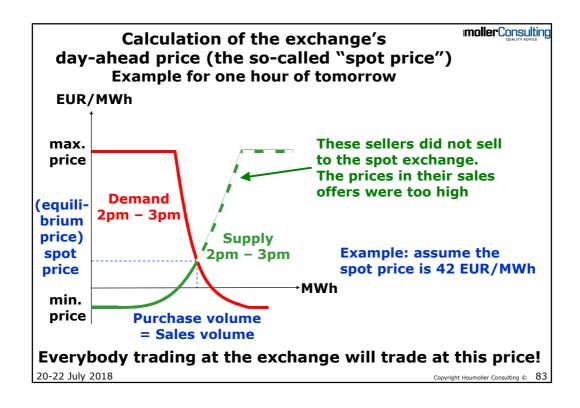
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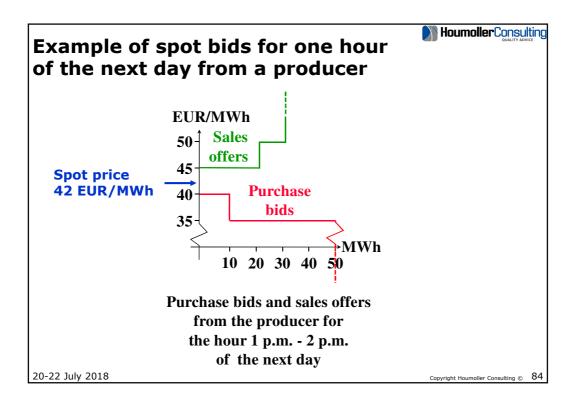


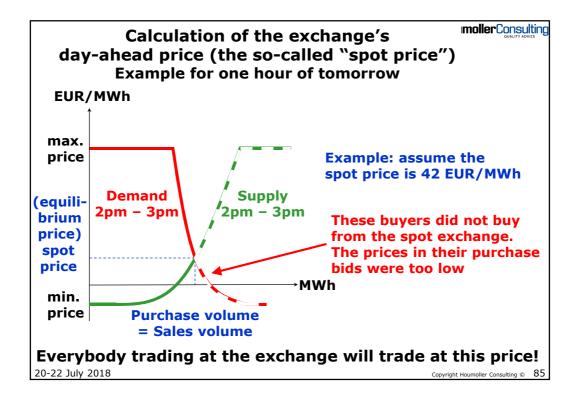


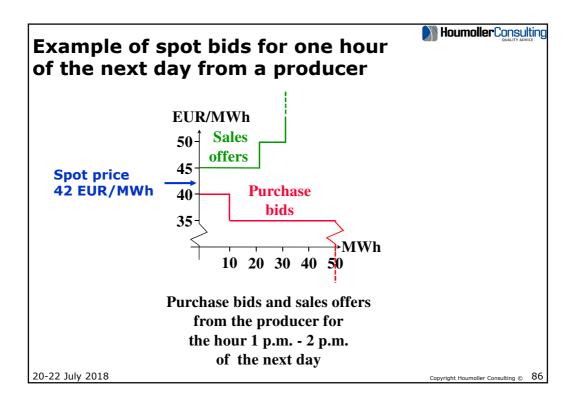


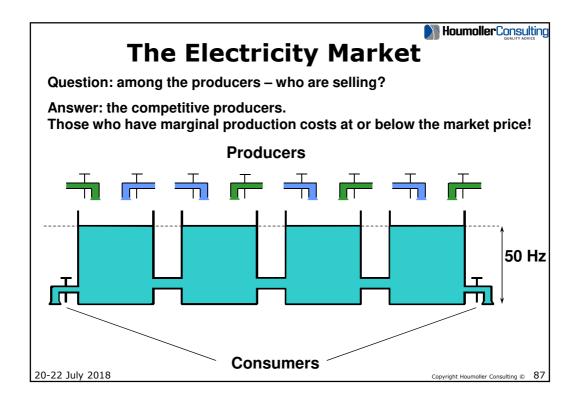


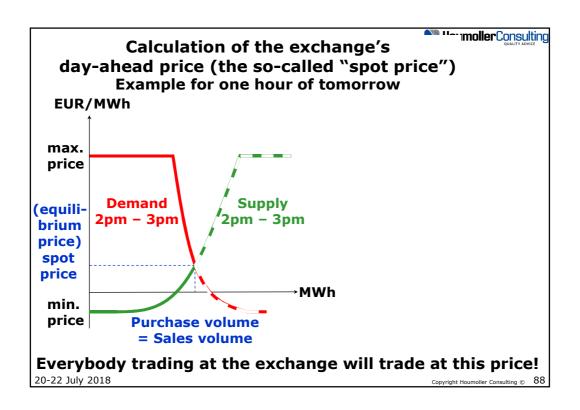


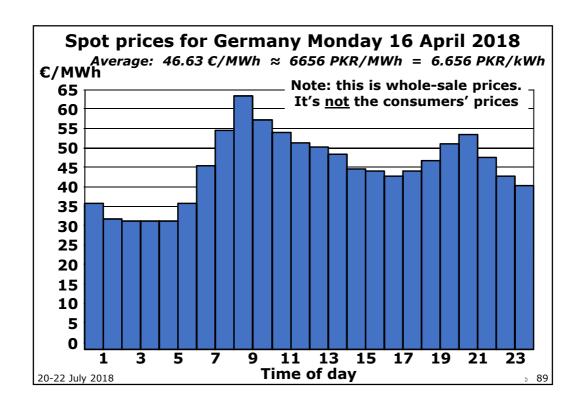


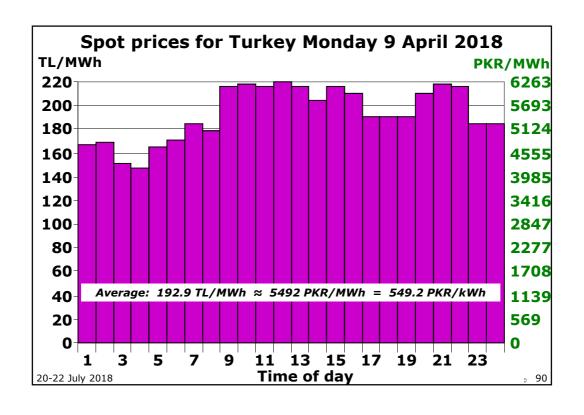


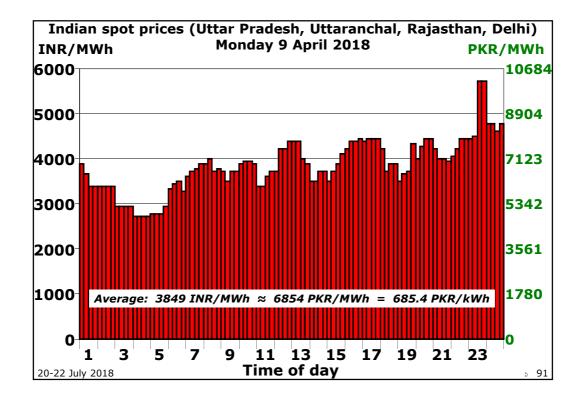


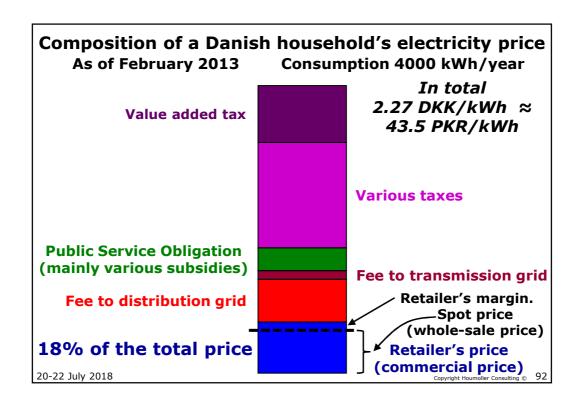












### **European terminology** For electricity exchanges

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- > In many European countries, we have spot markets
  - □ A spot market is a market operated by an electricity exchange, where:
    - √The players can trade electrical energy for
      - ie, the players trade day-ahead.
    - √The prices at the spot exchange are calculated by a method called double auction.
- > An electricity exchange operating a spot market is called a spot exchange.
- > The spot exchange's prices are called spot prices
  - ☐ Hence, spot prices are day-ahead whole-sale prices for electricity set by a spot exchange.

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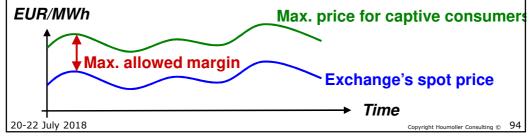
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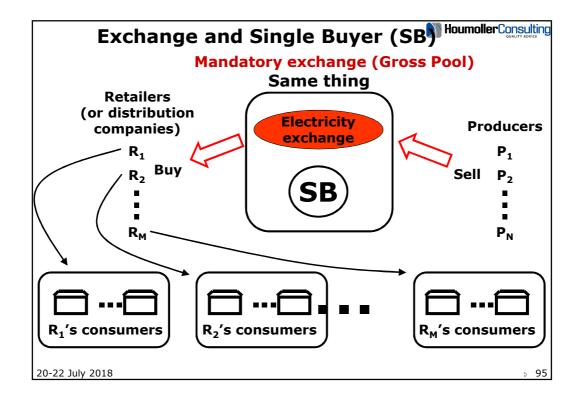
Who can not freely choose a retailer

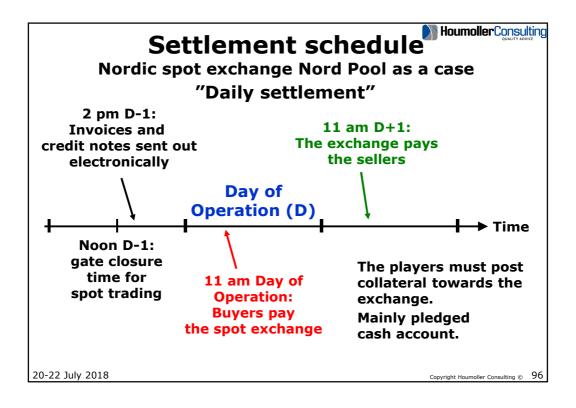
- > During the liberalization's start phase, the small consumers will be captive customers.
- > What should be their price for electricity?
- > The answer is easy, if you have an electricity exchange with a trustworthy price:
  - ☐ The regulator can set the captive customers' max. price to: (Spot price at the exchange) + (max. allowed margin).

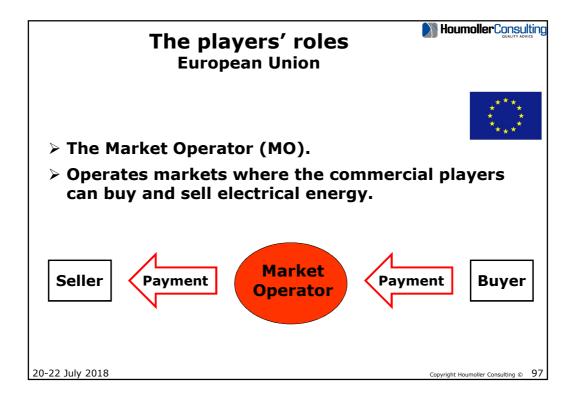
Note: this can also be the price for consumers, who not actively has chosen a commercial supplier.

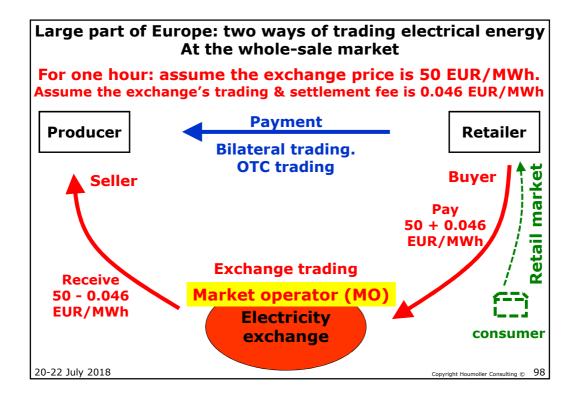
In practice, you'll need to regulate their electricity price.

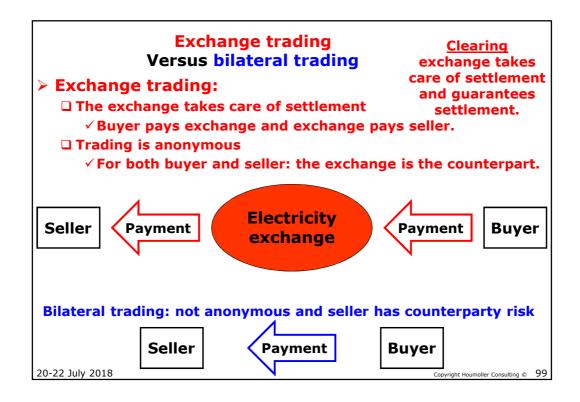


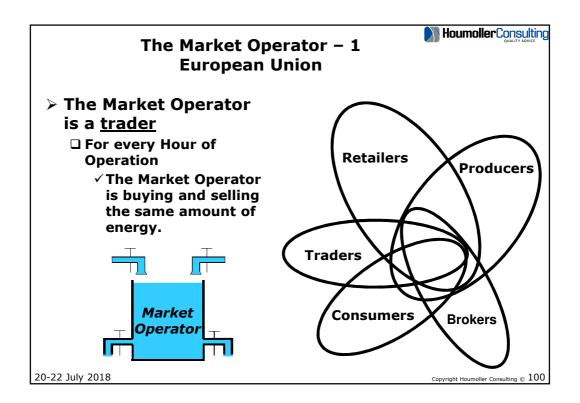


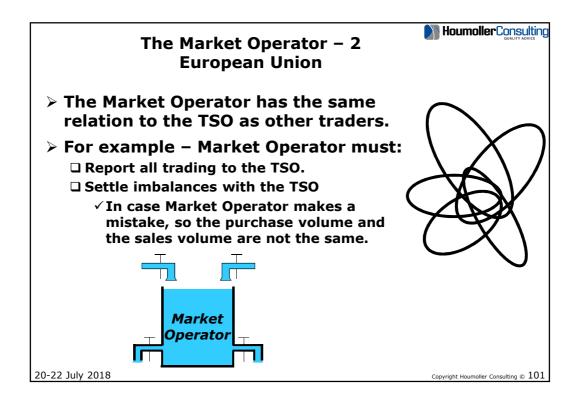














### **Price-taking spot bids**

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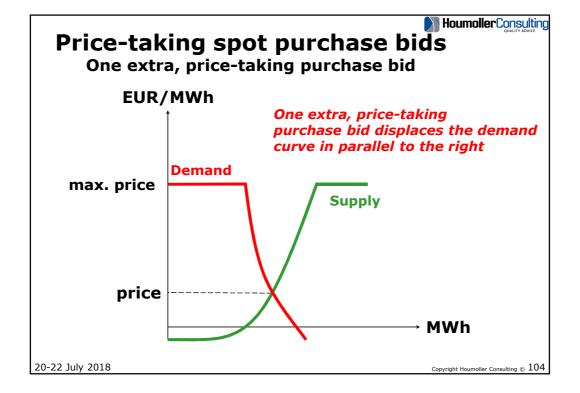
For a given hour of tomorrow

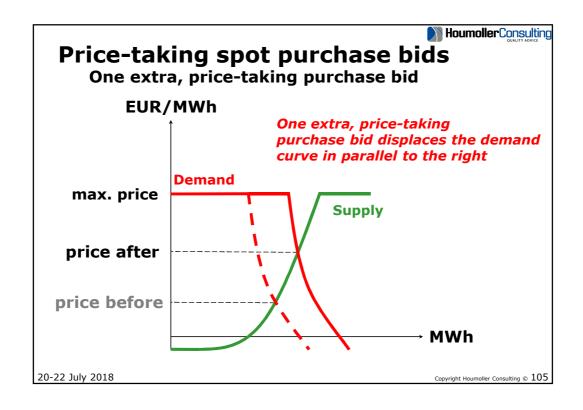
- > A price-taking purchase bid:
  - □ "I'll buy even at the maximum price"

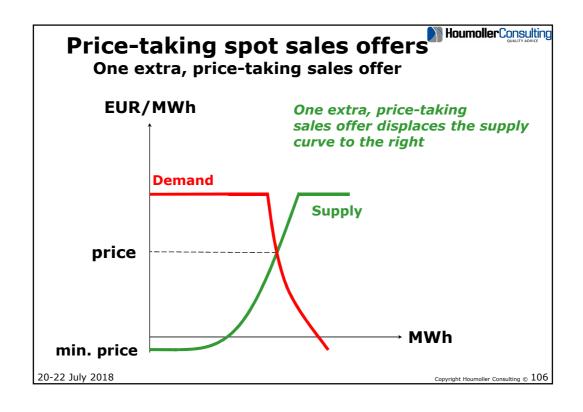
    ✓ Currently 3,000 EUR/MWh.
- > A price-taking sales offer:
  - □ "I'll sell even at the minimum price"

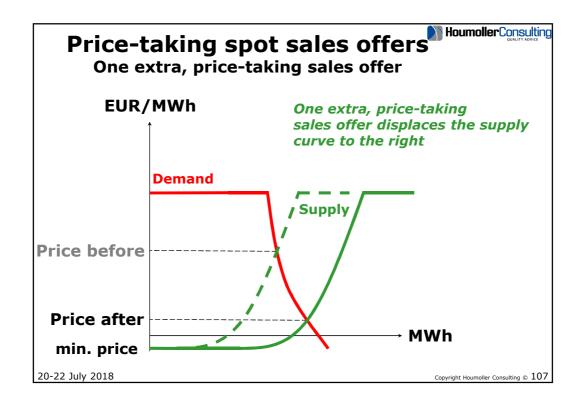
    √ Currently -500 EUR/MWh.
- > Price-taking bids: The common term for price-taking purchase bids and price-taking sales offers.
- > The effect of price-taking bids on the day-ahead price:
  - □ A price-taking purchase bid displaces the demand curve in parallel to the right (thereby increasing the price).
  - ☐ A price-taking sales offer displaces the supply curve in parallel to the right (thereby lowering the price).

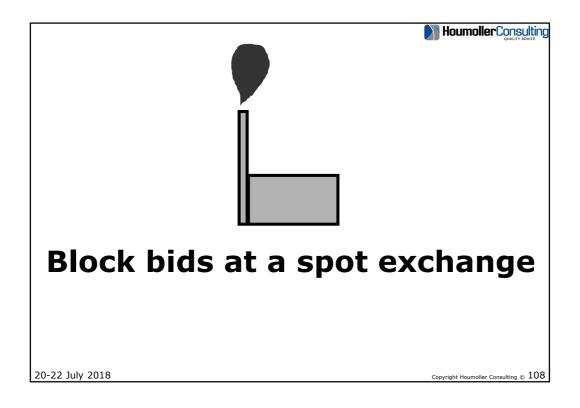
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### Block bids - 1

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- > An example of a block sales offer:
  - □ "Tomorrow, to the power exchange, I'll sell 200 MWh per hour during the hours from 7 am to 3 pm, if the exchange's average price is at least 50 EUR/MWh"
    - √ Therefore, the production facility's start-up costs are distributed over the eight hours from 7 am to 3 pm.
    - √ The block's offer price = (the facility's marginal production costs) + (the facility's start-up costs distributed over eight hours).
- In the calculation of the spot prices: for each of the eight hours from 7 am to 3 pm, the 200 MWh are inserted as a price-taking sales offer
  - □ ie, an offer where the seller is willing to sell 200 MWh even at the minimum price.
  - ☐ Because: during a single hour, the seller is actually willing to sell at the minimum price
    - ✓ Only the average price during the eight hours is of interest for the seller.

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### Block bids - 2



- An example of a block sales offer:
  - □ "Tomorrow, to the power exchange, I'll sell 200 MWh per hour during the hours from 7 am to 3 pm, if the exchange's average price is at least 50 EUR/MWh"
- Everything is OK, if the price calculation yields an average price for the eight hours of 50 EUR/MWh or higher.
- > Otherwise the block is rejected, and the price calculation is repeated without the block sales offer.
- Problem: with the block rejected, the price calculation may yield an average price for the eight hours higher than 50 EUR/MWh!
  - ☐ However: you can't fix this by re-inserting the block offer in the price calculation...
  - ☐ Hence, this gives a PRB Paradoxically Rejected block Bid.

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### Block bids - 3

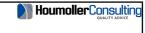
- > An example of a block purchase bid:
  - □ Tomorrow, from the power exchange, I'll buy 100 MWh per hour during the hours from 1 pm to 11 pm, if the exchange's average price is at most 45 EUR/MWh during the ten hours.
- In the calculation of the spot prices: for each of the ten hours from 1 pm to 11 pm, the 100 MWh are inserted as a price-taking purchase bid
  - □ ie, a purchase bid where the buyer is willing to buy 100 MWh even at the maximum price.
  - ☐ Because: during a single hour, the buyer is actually willing to pay the maximum price
    - ✓ Only the average price during the ten hours is of interest for the buyer.
- "Block bids" is the common term for block sales offers and block purchase bids.

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# How to select the block bids to be included in the exchange trading?



- Every day, at each exchange, there are lots of block bids.
- How to select the block bids, which will be included in the spot trading?
- Example two competing block sales offers, where a one hour overlap creates a situation, where only one bid can be included in the trading:

  Which block

Included in the trading:

Day of operation

Midnight

Midnight

Midnight

Midnight

Midnight

Time

Block bid A

Offer price 47 EUR/MWh
From 3 am to 8 am
15 MWh/hour

Midnight

Midnight

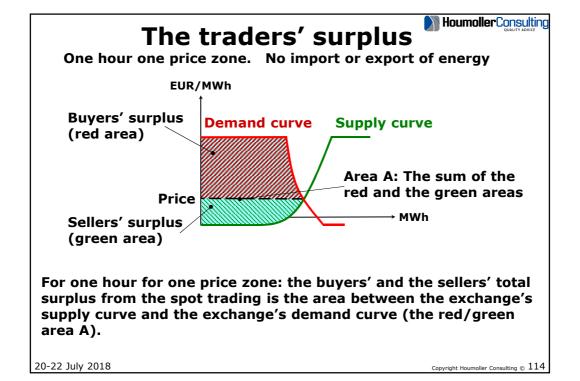
Midnight

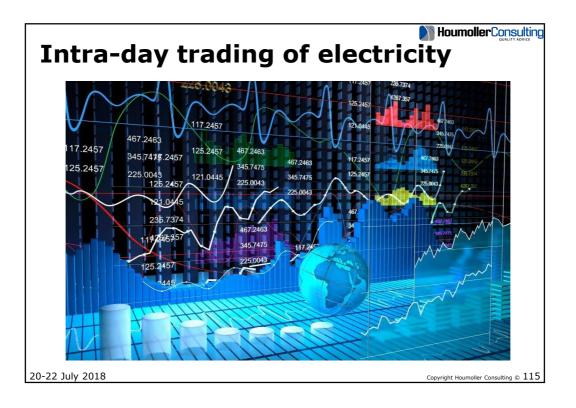
From 7 am to 3 pm
200 MWh/hour

# It's all about selecting the block bids! Houmoller Consulting When the spot prices are calculated

- If there were no block bids, there would be only one solution to the spot price calculation
  - □ ie, only one set of valid spot prices per price zone and only one set of valid day-ahead plans for the cross-border energy flows.
- > A "valid solution" is a solution fulfilling all the requirements
  - ☐ For each hour for each price zone: the spot purchase price is equal to the spot sale price.
  - □ For each hour for each interconnector: the day-ahead plan for the cross-border energy flow must not exceed the interconnector's capacity.
  - ☐ An so on...
- With block bids: there are millions (perhaps billions) of valid solutions!
- > Therefore: with block bids, you need <u>a criterion</u> for selecting the preferred solution among all the valid solutions!

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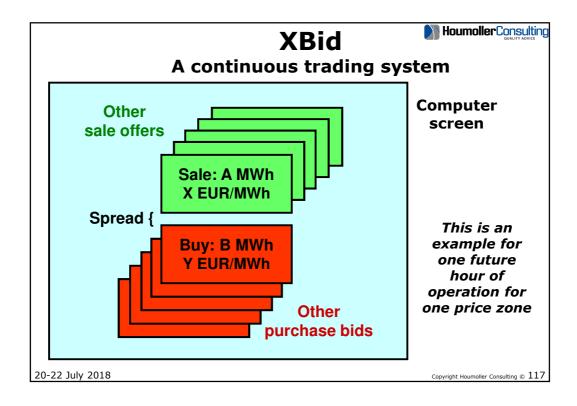


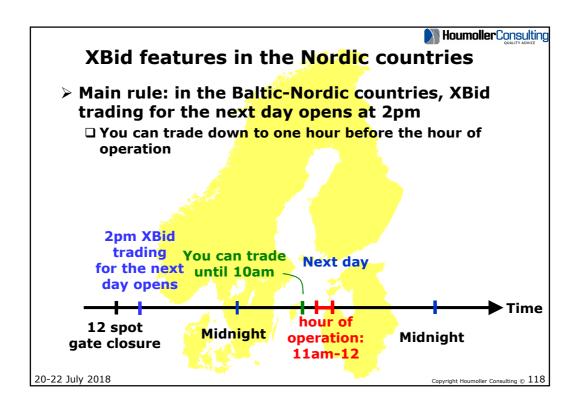
# Intra-day trading of electricity

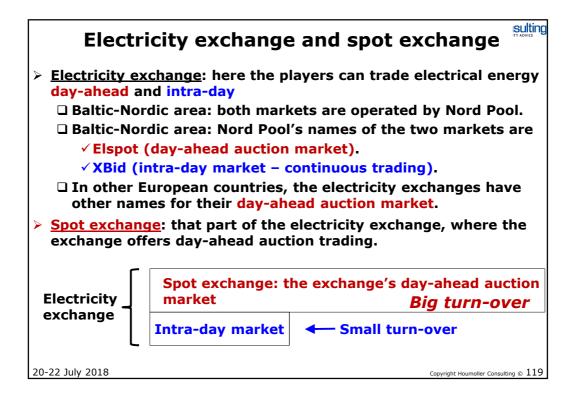
Case: Nord Pool's operation of the European intra-day trading platform XBid

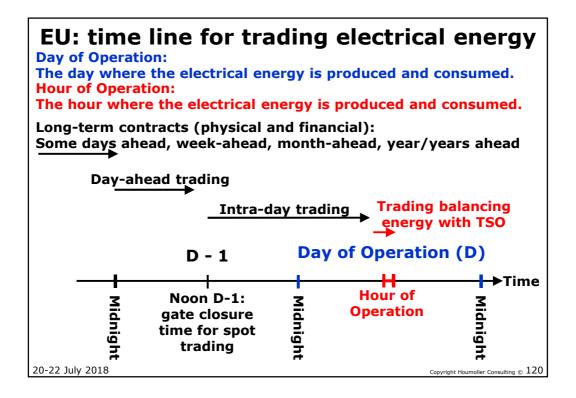
- > So far, we have considered the spot market.
- > However, some European countries have also an intra-day market.
- > XBid is an European intra-day trading system
  - □ A common platform for a number of European electricity exchanges.
- As a case, we'll consider the Baltic-Nordic electricity exchange Nord Pool's operation of XBid
  - ☐ Main rule: in the Nordic countries, you can use XBid for trades down to one hour before the hour of operation.

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## The importance of exchange liquidity – 1

- A necessary condition for reliable exchange prices is high liquidity
  - □Among other things, high liquidity implies individual players' decision to buy or sell will not affect the exchange's prices.
- > The virtuous circle where liquidity creates liquidity:
  - □ High liquidity → Reliable exchange prices → Players feel confident trading at the exchange → More players choose to trade at the exchange → exchange's liquidity increases.



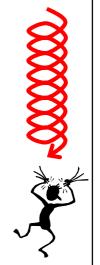
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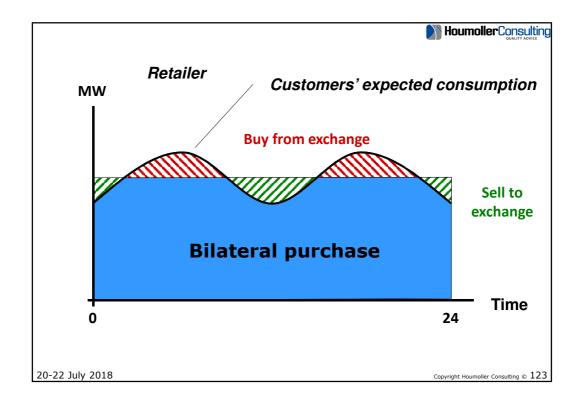
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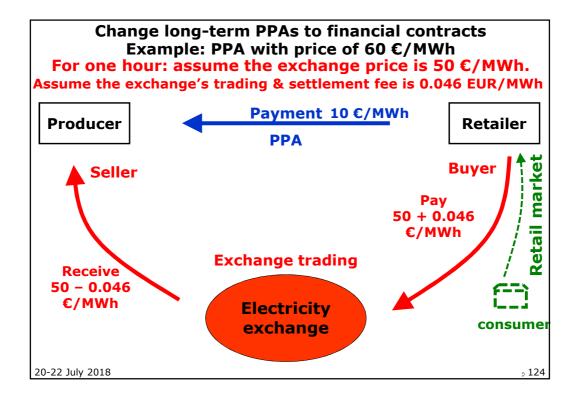
### The importance of exchange liquidity - 2

- Without high exchange liquidity, a few players' decision to trade can change the exchange prices a lot – thereby creating volatility unrelated to the market situation.
- In turn, this brings about a feeling the exchange is a casino best avoided by sane players
  - ☐ This is the vicious circle, where lack of liquidity creates lack of liquidity.



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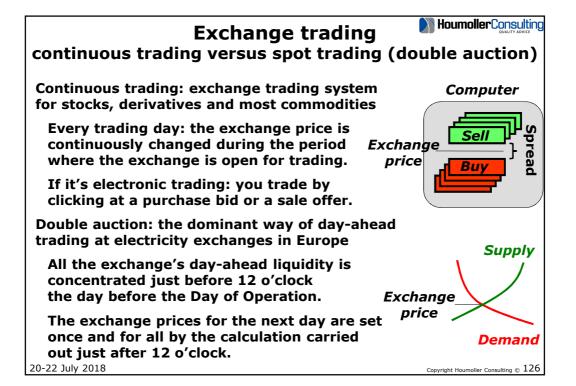


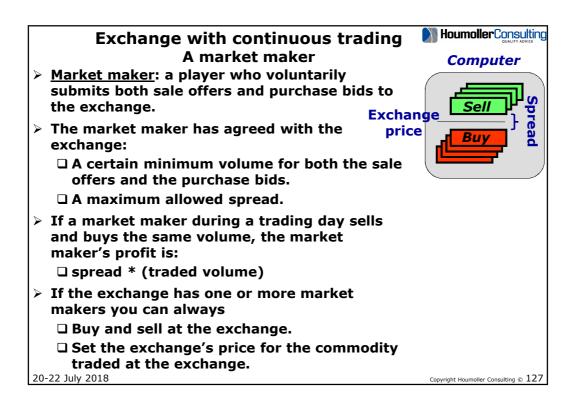


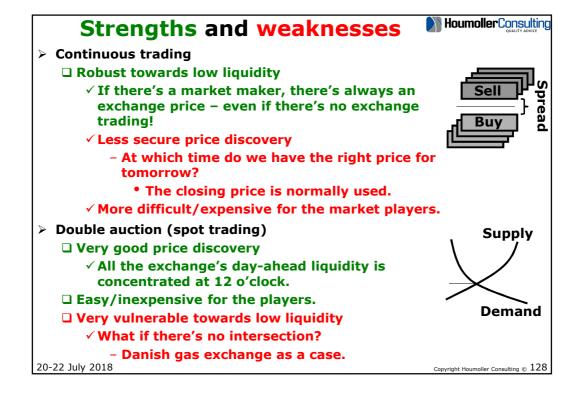
### Two types of exchange trading

<u>Price discovery</u>: the process of determining the market price of a commodity through the interactions of buyers and sellers.

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### **Team exercise**

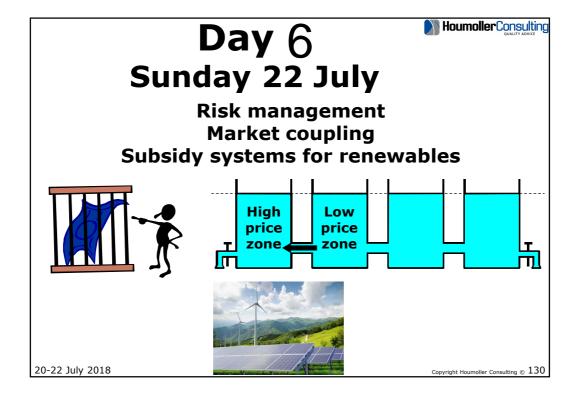
- How to establish exchange trading of electricity in Pakistan?
- ➤ The team exercise will run until 4:15pm
  □Coffee break during team exercise.
- > From 4:15pm to 5pm, we'll have presentations and discussions of the teams' work.
- > The teams may produce PowerPoint slides or write on flip-charts.



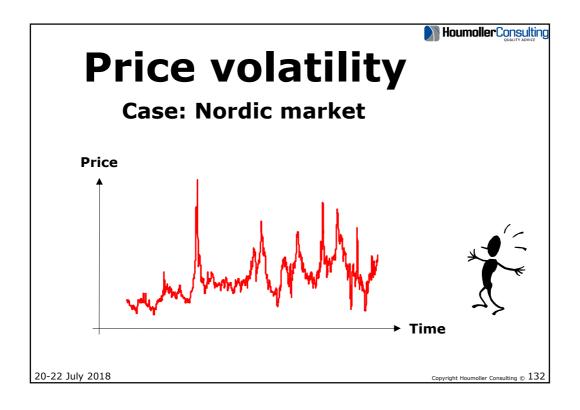
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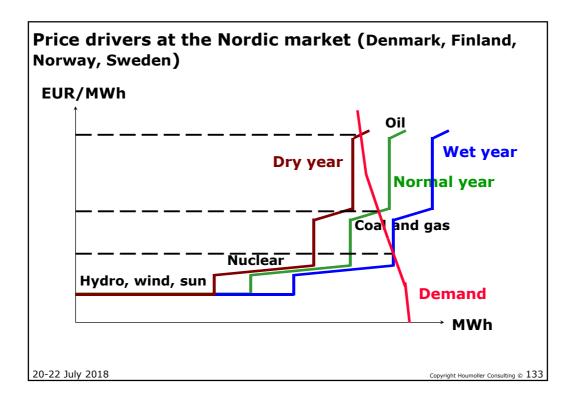
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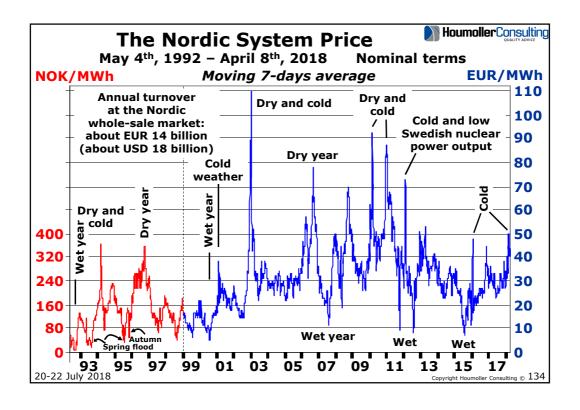
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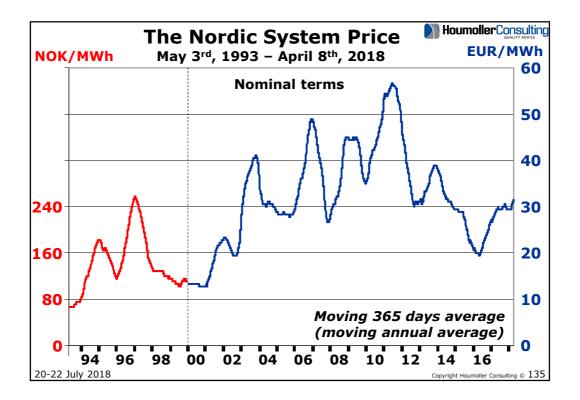












### **Price hedging**

Getting <u>rid of risk</u>

- ➤ A case: message from the French power producer Engie 8 March 2018
  - ☐ Engie's hedging of European power production.
- For this year, Engie had hedged 92% of the expected power production in Europe
  - □ Average hedging price 34 €/MWh ≈ 4847 PKR/MWh.
- ➤ For 2019, Engie had hedged 61% of the expected power production in Europe
  - □ Average hedging price 36 €/MWh ≈ 5132 PKR/MWh.
- For 2020, Engie had hedged 21% of the expected power production in Europe
  - □ Average hedging price 39 €/MWh ≈ 5560 PKR/MWh.

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### Making money at the market for long-term contracts By taking risk

- We'll consider a country, which has a spot exchange.
- > You enter into a long-term contract:
  - □ Assume you sell 10 MWh/h of electricity for next year at a price of 50 €/MWh
    - $\sqrt{10}$  MWh/h \* 24 h \* 365 = 87,600 MWh.
- > To fulfil you contract, you need electricity.
- Therefore, every day, from the spot exchange, you buy 10 MWh/h.
- Assume the average spot price at the exchange turns out to be 45 €/MWh.
- > Your profit:
  - □ 10 MWh \* (50 45) €/MWh \* 24 \* 365 = 438,000 €.

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## The market for long-term contracts has two types of players!

- Price hedging: long-term contracts can be used to get rid of risk.
- Speculation/trading: long-term contracts can be used to <u>take risk</u> (in the hope of gaining a profit).
- Some of these long-term contracts are called "derivatives".
- You have long-term contracts/derivatives on all sorts of markets.
- Cases: at the following slide, you'll have information on the results of trading long-term contracts on <u>other</u> markets than the electricity market.

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#### HoumollerConsulting The Derivatives Disasters Club The following examples are not from the electricity market > Year where the losses became public and approximate loss (losses in prices as of 2007) Billion \$ > Morgan Stanley Howie Hubler 2008 Credit default swaps > Société Générale Jérôme Kerviel 2008 European index futures 7.0 > Amaranth Advisors Brian Hunter 2006 Gas futures 6.7 ➤ Long Term Cap. Mang. Meriwether 1998 Interest rate & equity deriv. 5.9 > JPMorgan Chase Bruno Iksil 2012 Credit default swaps 5.8 1996 Cobber futures 3.5 > Sumitomo Yasuo Hamanaka > Aracruz Zagury og Sotero 2008 FX options 2.4 > Orange County Robert Citron 1994 Leveraged bond investments 2.4 > Metalgesellschaft schimmelbusch 1993 Oil futures 2.3 ▶ Barings Nick Leeson 1995 Nikkei futures 1.8 Source http://en.wikipedia.org/wiki/List\_of\_trading\_losses 20-22 July 2018

## The long-term electricity market Summary

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This market has two types of players!

Price hedging: long-term contracts can be used to get rid of risk



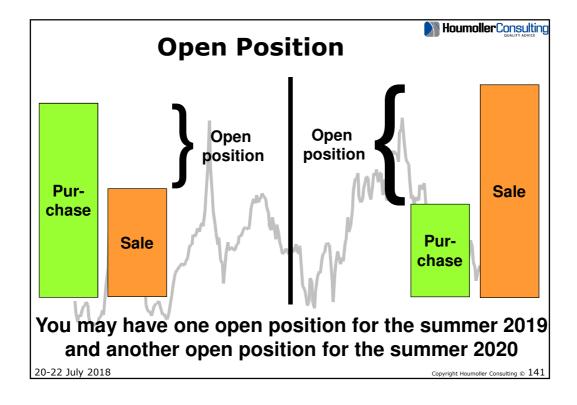
Speculation/trading: long-term contracts can be used to <u>take risk</u> (in the hope of gaining a profit).

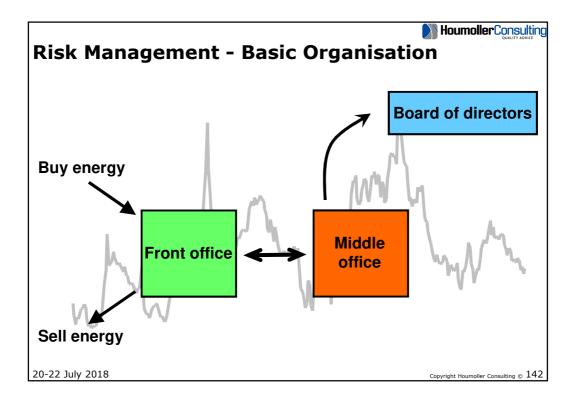




At the long-term market you trade risk

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### **Electricity companies**

**Characteristics – electricity companies** 

- Important industry for the society.
- Influence on the environment when producing.
- Very investment incentive industry.
- Volatile prices of electricity.
- Volatile prices of fuel.



Risk management is very important in the electricity supply business.

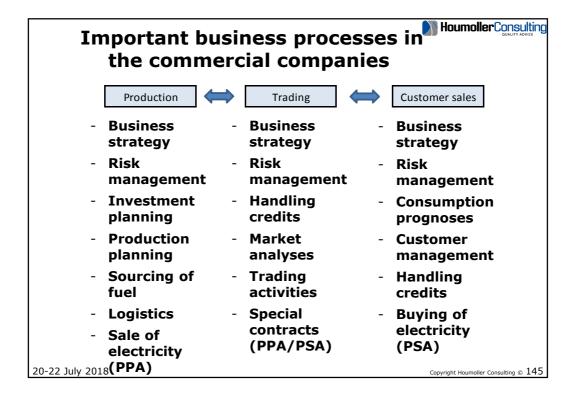
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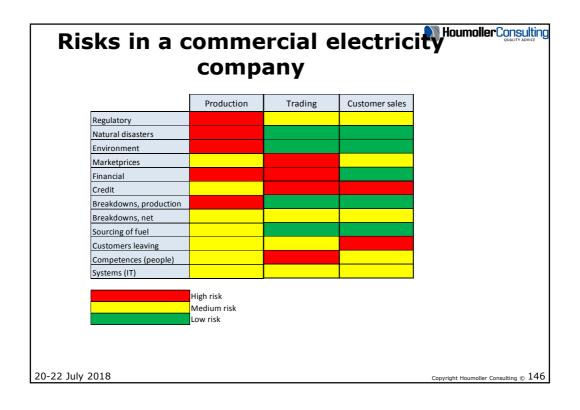


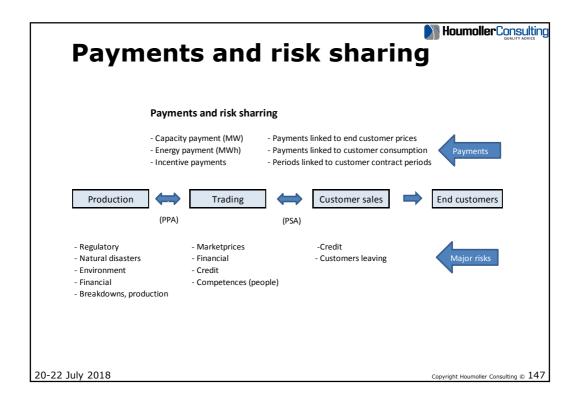
### What to get from good Risk Management

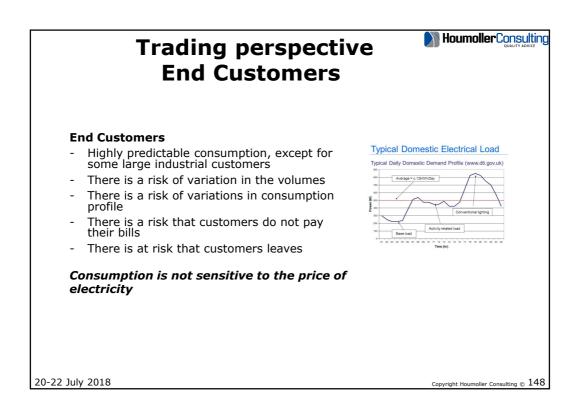
- A Risk Management Policy that is aligned with the strategy of the company
- Risk Management Policy that try to cower all the business processes in the company
- The important risks are mapped, and the acceptable risk are approved by management
- There is a periodically report to management showing the actual level of the risks
- No one can commit the company on their own. There will always be controls
- Assets and liabilities are taken in the books at market values
- All the assets and liabilities are registered in the books
- Better focus on the business and better profit.

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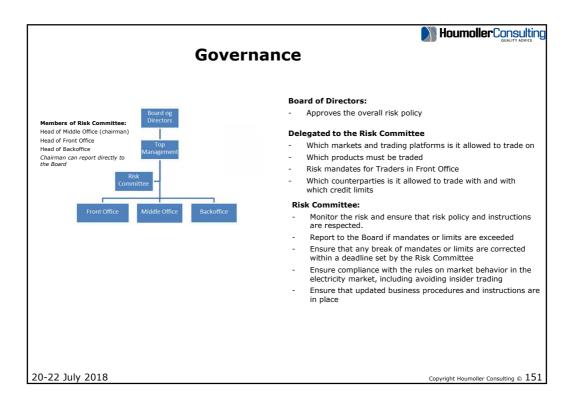
## Risk Management policy – market related risks

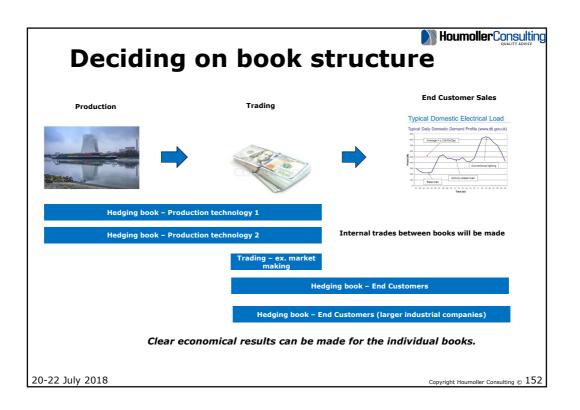
The risk management policy has to be anchored at the top level of the company (Board of Directors). The policy need to cover the following issues

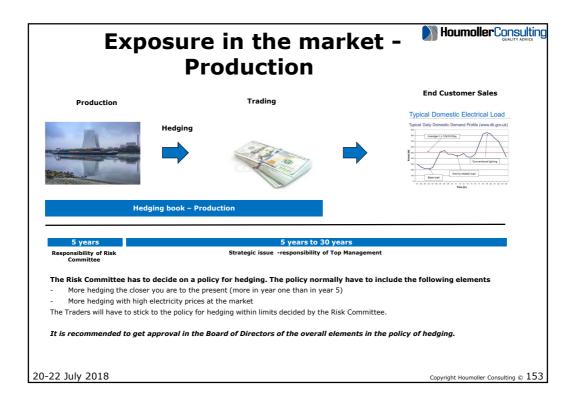
- Governance
- Book structure
- Exposure in the market
- Handling of credits
- Powers of attorney
- Reporting
- Violations of the risk policy
- Implementation of the policy

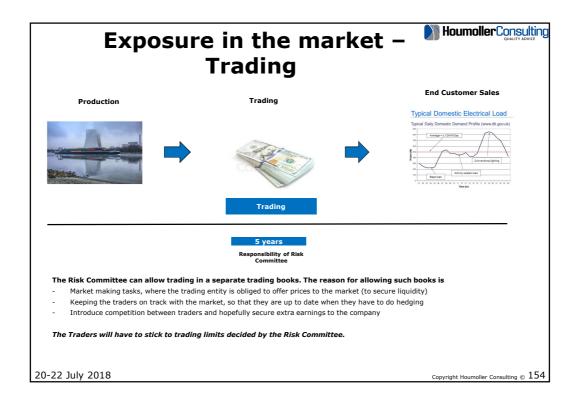
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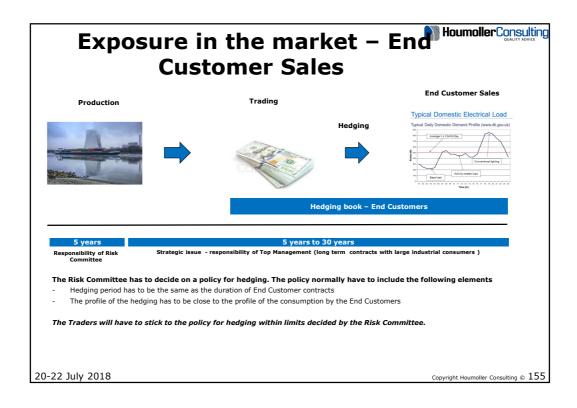
HoumollerConsulting **Governance** Front Office: Middle Office: **Back Office:** Monitoring of Risk Exposure in Front Office and check that they operate within mandates and limits Control and administrate all transactions that Production prognoses are made by Front Office Consumption prognosis Settlement of trades Optimization of production Reporting of deviations Handling of collateral Day ahead plan Reporting of risks and results (P&L reporting), including the use of credit Spot and intraday trading limits Sales of system services Hedging Ensure that internal controls are set up and followed Purchase of fuel Maintain counterparty list and assign Storage Optimization and follow up on credit limits Tasks differs depending of the Test and validate risk models structure of the company. 20-22 July 2018

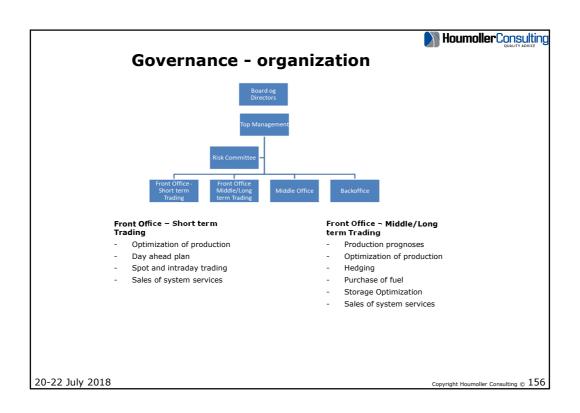


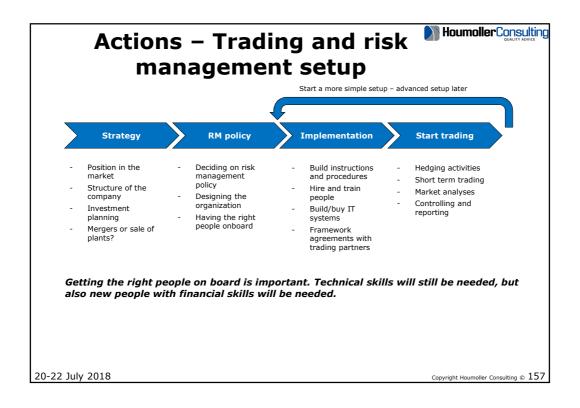


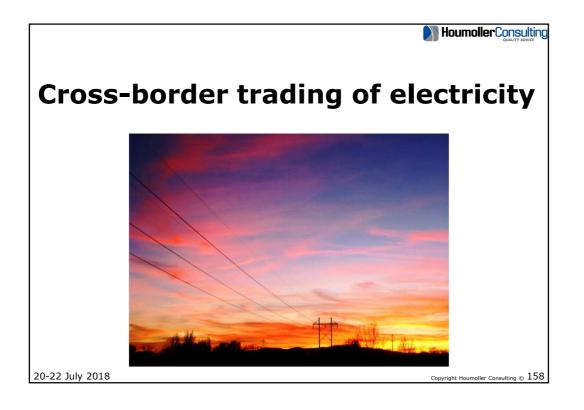


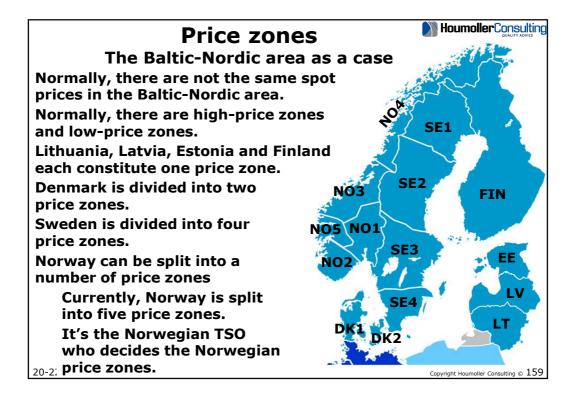


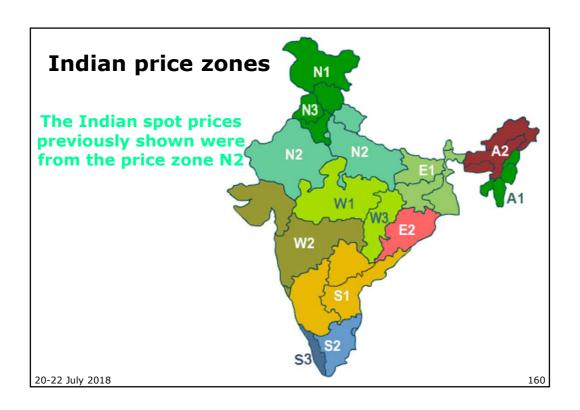












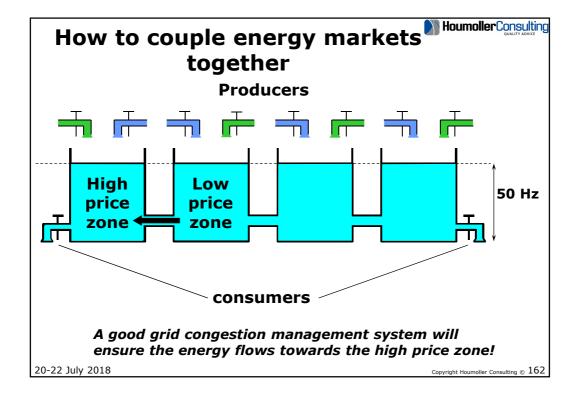
### Price zone - definition

- A price zone is a geographical area, within which the market players can trade electrical energy day-ahead without considering grid bottlenecks.
- As a consequence: for a given hour of operation and a given price zone, a spot exchange will calculate <u>one</u> spot price for the whole zone
  - ☐ Hence the name "price zone".

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# Market coupling (implicit auctions)

A day-ahead grid congestion management system:

The day-ahead plans for the cross-border energy flows are calculated <u>using the</u> <u>purchase bids and sales offers sent by the</u> market players to the electricity exchanges

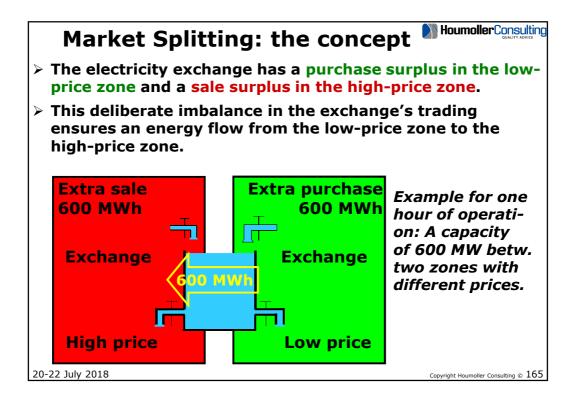
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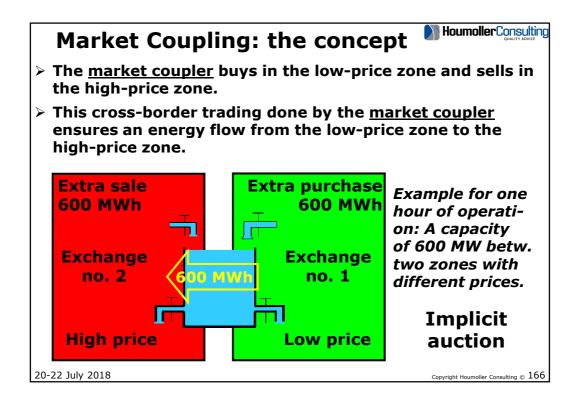
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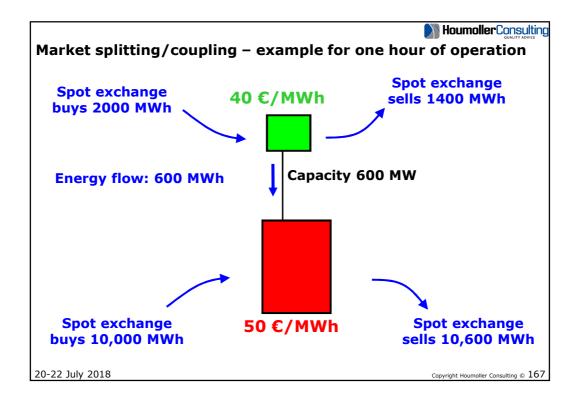
# Terminology: market splitting and market coupling

- Market splitting: When one electricity exchange manages the cross-border energy flows in its own area
  - ☐ Example: the Baltic-Nordic area where its done by Nord Pool.
- Market coupling: When two electricity exchanges manage the cross-border energy flow at a border where two exchanges meet
  - ☐ Example: the coupling between Germany and the Baltic-Nordic area.
- > <u>Implicit auction</u> is the common term for market splitting and market coupling.

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### Simplified terminology

- Originally, in the Nordic area, we used the term market splitting
  - ☐ In spite of a common spot exchange, we had to *split* the market into price zones, which normally have different spot prices.
- When we started promoting this system to the rest of Europe, we invented the term market coupling
  - ☐ Because *market splitting* sounds negative
- > The introduction of the term *market coupling* was <u>pure</u> <u>spin</u>.
- However, now market coupling seems to be the only term used.
- Hence, in the following, I'll only use the term market coupling.

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### Where can you use market coupling?

As day-ahead congestion management system

- Necessary condition: on both sides of the border, the electricity exchange(s) must have good liquidity.
- Without good liquidity, the prices at the exchange(s) may not truly reflect the value of the commodity electrical energy.



Example for one hour of operation: A capacity of 600 MW betw. two zones with different prices.

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#### What are the advantages?

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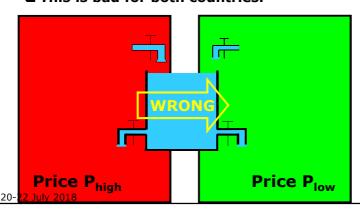
When you use implicit auctions

- > This system is neutral and fair for all players in the market.
- When the implicit auction system is operated the right way:
  - ☐ <u>All</u> trading capacity on <u>every</u> bottleneck will be utilised during <u>every</u> hour of operation with <u>economic optimal energy flows</u>.
  - ☐ The grid is a resource for society. If the grid is underutilised, society will have a loss.
- > A disadvantage: when you introduce implicit auctions, the spot exchanges become monopolies
  - ☐ For each price zone, you can only have one spot exchange
    - √ Because: for each price zone there must be <u>one</u>, unique price per hour.

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#### When the energy is flowing in the wrong direction

- With wrong flow: inefficient, expensive producers in the highprice zone are up and running
  - □ Supplying to both their own country and the neighbouring country.
- > At the same time, efficient producers in the low-price country are not producing (standing idle)
  - ☐ This is bad for both countries.





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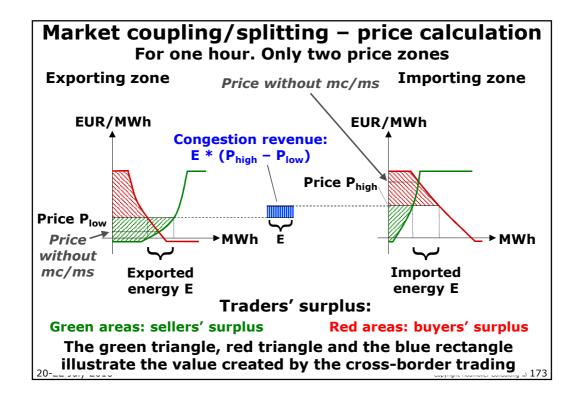
### **Congestion revenue/rent**



- $\succ$  The 600 MWh is bought at price  $P_{low}$  and sold at price  $P_{high}$ .
- > The arbitrage revenue (the so-called congestion revenue) is  $(P_{high} P_{low}) * 600 \text{ MWh}.$
- > The arbitrage revenue is given to the capacity owners (most often TSOs).



Example for one hour of operation: A capacity of 600 MW betw. two zones with different prices.



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### Value created by the spot trading

- > For one hour of the next day: consider two neighbouring price zones with different prices Plaw and Phigh.
- > If the market coupling system sends the energy E from the low-price zone to the high-price zone, the so-called congestion rent (or congestion revenue) is  $\Box$  E \* (P<sub>high</sub> - P<sub>low</sub>).
- > Normally, the congestion rent is given to the capacity owners.
- > Actually, the total value created by the spot trading is the sum of the following two components:
  - ☐ The sum of all the red/green areas (the traders' surplus).
  - ☐ The congestion rent (the capacity owners' gain).

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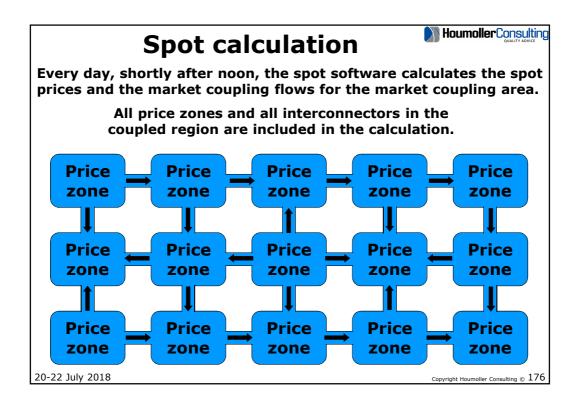
#### The welfare criterion

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- When selecting the preferred solution, the price calculation software <u>aims at maximising the value</u> created by the spot trading.
- With reference to the previous slides: the software aims at maximising the sum of
  - ☐ The traders' surplus (all the red/green areas).
  - ☐ The congestion rent.
- > The maximization runs over all links, all price zones and all 24 hours of the next day.
- Hence, the software aims at maximising the following sum:

$$\sum_{\substack{\text{24 hours} \\ \text{between} \\ \text{price zones}}} \left[ \sum_{\substack{\text{All links} \\ \text{between} \\ \text{price} \\ \text{zones}}} (\text{congestion rent}) + \sum_{\substack{\text{All} \\ \text{price} \\ \text{zones}}} (\text{traders' surplus}) \right]$$

This is the so-called "welfare criterion".

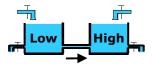


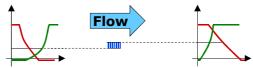
### 

Market coupling and spot prices:

Use the bids submitted by the market players to the spot exchanges.

Use the bids to calculate the spot prices <u>and</u> the day-ahead plans for the energy flows across the grid bottlenecks.





Market coupling and spot price calculation are two sides of the same coin:

The spot prices determine the direction of the market coupling flows.

The market coupling flows have a huge influence on the spot prices.

The spot calculation calculates the prices and the market coupling flows in <u>one</u> operation! Using the market players' bids.

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## Integration of electricity markets

First step: in each of the two countries/regions, There is an incumbent. The two incumbents trade with each other (bilateral, cross-border trade). Country 1 TSO<sub>1</sub>

Second step - more competition in both countries/regions: more market players in both.

Country 2 TSO<sub>2</sub>

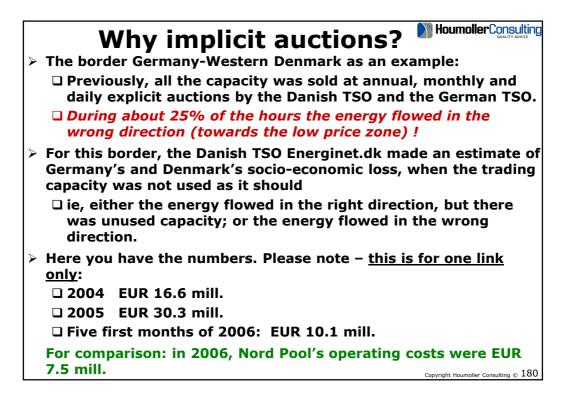
Now there are many market players, who want cross-border capacity. How to grant the capacity?

The two TSOs run an explicit auction system, where the market players can buy cross-border grid capacity. After having bought cross-border capacity, the market players can trade across the border.

Third step: a spot exchange in both countries. You establish market coupling or market splitting.

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#### HoumollerConsulting **Explicit auction** The two TSOs at each side of the border can run a co-ordinated explicit auction system > First: At the explicit auction, the market players buy <u>capacity</u> in the direction, which he believes is the right direction. > Second: After having bought capacity in a given direction at the border, a market player can trade energy in this direction. Case for one hour of operation Market player: "I believe direction south is the right one" **TSO 1** Buy Border • Sell **TSO 2 Buy capacity** Trade energy (eg, 100 MW) (eg, 100 MWh) **Buy a PTR** 20-22 July 2018 Physical Transmission Right Copyright Houmoller Consulting © 179



# Market coupling combined with explicit auctions – 1

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- Example: How to combine market coupling with a system, where the market players can buy crossborder capacity at annual and monthly explicit auctions.
- Assume the use-it-or-sell-it principle applies to capacity bought at the annual and the monthly explicit auctions
  - □The players who have bought capacity at the annual or the monthly explicit auctions must early in the morning report if they want to use the capacity the following day.
  - ☐ Unused capacity is given to the market coupling
    - ✓ In return, the players get the capacity's congestion rent (if any).

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### Market coupling combined with explicit auctions – 2

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Example: A north-south border. We consider one, given hour of the next day.

- Assume players with capacity from the annual and the monthly explicit auctions in total ship 400 MWh in direction north.
  - ☐ ie, they create a flow of 400 MW in direction north.
- > <u>Net principle</u>: In this case the following capacity is given to the market coupling:

**□Direction north:** 

√ (Total trading capacity) - 400 MW

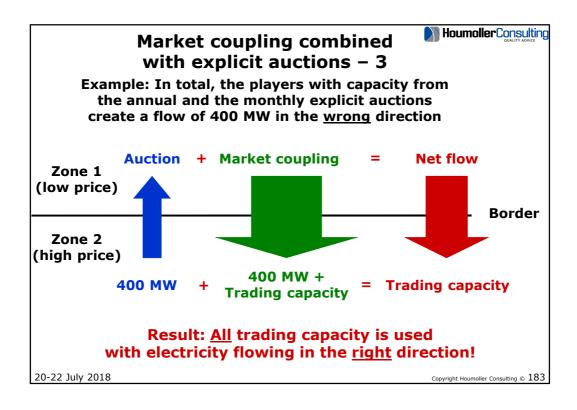
**□Direction south:** 

√ (Total trading capacity) + 400 MW.

Market coupling will ensure all this capacity is used with energy flowing in the right direction!

□Precisely that is the advantage of the market coupling.

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## What was the message?

- Answer: You do not need to eliminate the explicit auctions altogether in order to ensure well functioning cross-border trading regimes
  - □ Replacing the <u>daily</u> auctions with market coupling will do
  - □ie, you only have to change the <u>day-ahead</u> <u>congestion management</u> system.
- > The system on the previous slides gives the market a simple, easy-to-understand system
  - □Plus a well functioning cross-border trading system
    - √Where <u>all</u> capacity on <u>every</u> bottleneck will be utilised during <u>every</u> hour of operation with electricity flowing in the right direction.

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### **Subsidy systems for renewables**



In this presentation, <u>renewables</u> are facilities producing electricity using renewable energy as input

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### Feed-in tariffs in Europe



- > During a certain time period, the owner of the renewable gets a fixed price per kWh.
- > Previously, this was the dominant system in Europe
  - ☐ The TSO had to buy the electricity at the fixed price.
  - ☐ Hence, this electricity was not sold at the market.
- > Now, even for those European renewables, who have a fixed feed-in tariff, the electricity is normally sold to the market
  - ☐ To the local spot exchange.
- If the price at the spot exchange is lower than the guaranteed feed-in tariff, the state or the TSO compensates the owner of the renewable
  - ☐ The <u>price transparency</u> provided by the spot exchange is used.
- > Hence, at the outset, electricity from renewables is sold at the market.

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### **European auction systems**

- > To establish a new wind farm, new solar cell farm, etc.
  - ☐ The state can operate an auction system.
- > The winner of the auction is the company, which is willing to accept the lowest feed-in tariff
  - ☐ Hence, the winner is the seller with the lowest price.
  - ☐ This is sometimes called a reverse auction.
- > Often, the fixed feed-in tariff will be granted for the first XX TWh produced by the renewable.
- Normally, the price at the local spot exchange is used as the reference
  - ☐ When the spot price is lower than the guaranteed feedin tariff, the owner of the renewable is compensated.

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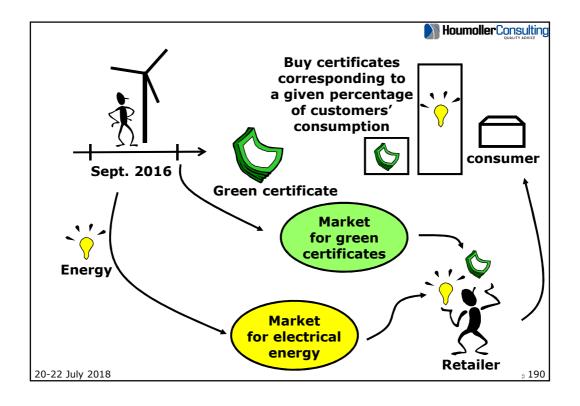
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# Auction systems – recent cases Germany and India

- Case Germany: the German government plans to have 2 auctions per year
  - □ At the auction April 2018, no wind projects were winners.
  - □ 32 solar cell projects were winners. The total capacity of all the projects was 200 MW.
  - The average price was0.0467 €/kWh ≈ 6.66 PKR/kWh.
- Case India: auction at the start of April 2018 for 2 GW wind capacity
  - Most of the capacity was sold at a price of 2.51 INR/kWh ≈ 4.45 PKR/kWh.

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## The basics of green certificates Summary

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- > The target is set politically.
- How the target is met is decided by the market.
  Competition decides:
  - ☐ The size of the subsidy.
  - ☐ The types of renewable technologies employed to meet the target.
- > This is a tool well suited to an well organized ends-andmeans process
  - ☐ Where a target is first set.
  - ☐ And the road to the target is then decided
    - ✓In this case: decided by the market.

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#### **Team exercise**



- > CTBCM Road Map and Implementation Plan and best international practices
  - □ Please compare the two and discuss the way forward for Pakistan.
- > Please prepare to present your conclusions.



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### Thank you for your attention!

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